

Argentina	Sh. 18	Uruguay	Rs 2500	Portugal	Esc 75
Bahrain	Dir. 0.95	Italy	L 1100	S. Arabia	Rs 8.00
Belgium	BF 38	Japan	Yen 750	Salvador	\$ 4.10
Canada	C\$2.08	Jordan	Fls 500	Spain	Pe 100
China	Yuan 1.25	Liberia	Fls 100	Sri Lanka	Rs 50
Denmark	DKr 1.25	London	£ 1.25	Tunisia	MT \$25
Egypt	£ 1.00	Malta	£ 1.25	Turkey	L 100
Finland	Fls 5.60	Monaco	Fls 2.25	U.A.E.	Dir 0.90
France	Fls 5.60	Morocco	Dir 0.00	U.K.	£ 1.00
Germany	DM 2.20	Norway	Nkr 1.25	U.S.A.	\$ 1.00
Iceland	Fls 2.00	Philippines	Ps 20	U.S.S.R.	Rs 5.00
Hong Kong	HK \$12	Thailand	Bs 0.00	Yugoslavia	Yug 1.00
India	Rs 15	Tunisia	MT \$25	Zambia	K 1.00

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,221

Monday January 16 1984

Dangers of industrial collaboration with Japan, Page 10

D 8523 B

NEWS SUMMARY

GENERAL

Shelling closes Beirut airport

Beirut airport was closed by shelling which set fire to a U.S. marines fuel depot on the southern fringes of the Lebanese capital.

U.S. naval vessels opened fire against gun positions in the hills, their first action for a month. Israeli forces sealed off part of Sidon after an explosion near the docks.

In Washington, senior U.S. officials said that Syria had sabotaged the proposed new Lebanese security plan. Palestine Liberation Organisation leader Yasser Arafat, expelled from Lebanon last month, is due in Amman this week in an attempt to restore PLO relations with Jordan. Page 12

Iraq plans call-up

Iraq ordered all 18-year-old males to register for military service as the official media predicted a new Iranian offensive in the Gulf war.

Singapore MP fined

Singapore's only opposition MP, Ben Jeayaraman and Workers' Party chairman Wong Hong-Toy were found guilty of one of three charges of diverting cheques to prevent payments to party creditors. Each was fined \$31,000 (U.S.\$469).

Afghan breakthrough

Afghan army has broken the guerrilla blockade of strategic eastern town Urgun, sending in its first convoy since last summer. Guerrilla sources admitted.

Raphael recovered

Italian police said they had recovered one of two Raphaels among seven paintings stolen from a Budapest museum in November and were optimistic about recovery of the others, which were believed to be in Greece. Three Italians have been arrested; warrants are out for two more, and a Greek industrialist is being questioned.

Latvians convicted

Soviet court convicted two Latvians of nationalist activities and accused the U.S. of fostering anti-Soviet subversion in the Baltic republics.

U.S. soldier found

West German police were questioning a missing U.S. soldier found asleep in a barn by a farmer's wife in Bavaria, 30 hours after he telephoned his wife to say he had been kidnapped and threatened with death. He is stationed at a nuclear missile base.

'Learn English' call

Austrian Interior Minister Karl Blecha is ordering the entire police force to learn English, to ensure that tourists can be given good advice and help.

Aeroflot shake-up

Soviet Civil Aviation Minister Boris Bugayev said that state airline Aeroflot had been given a 'big shake-up' and a comprehensive code of new air transport laws introduced. That follows a run of sum air crashes.

Benn to fight seat

Former Minister Tony Benn, who was beaten in the UK general election in June, was chosen to stand for the Labour Party in the Chesterfield, Derbyshire, by-election, expected to take place in March.

East German storms

Storms cut off electricity from about 100,000 East German homes, the official news agency said.

Briefly...

Pusan, Korea: Hotel fire death toll reached 33.

Qom, Iran: Man who tore off one man's ear in a brawl had one of his own removed, under Islamic law.

BUSINESS

Tebbit in computer challenge to U.S.

BY ANTHONY ROBINSON IN LONDON AND STEWART FLEMING IN WASHINGTON

President Ronald Reagan will seek to calm domestic and international concern about his willingness to negotiate seriously with the Soviet Union in a White House speech today which is being billed by senior Administration officials as "a major address on U.S. relations with the Soviet Union."

He will offer a "constructive and realistic dialogue designed to establish a stable and mutually beneficial long-term relationship." His televised speech is being timed to coincide with this week's opening of the Stockholm conference on disarmament in Europe (CDE).

In his speech this morning, Mr Reagan will say he believes "1984 finds the U.S. in its strongest position in years to establish constructive and realistic working relationships with the Soviet Union."

He will base that claim in part on the view that the U.S. is now dealing with the Soviet Union from a position of relative strength compared with a few years ago. "America's deterrence is more credible and it is making the world a safer place... because now there is less danger that the Soviet leadership will underestimate our strength or question our resolve," he will say.

While stressing the common interest shared by both sides in avoiding war and seeking to reduce the level of arms, President Reagan will emphasise the importance of confidence and trust and will raise the question of alleged Soviet violation of three important arms control agreements.

That issue, spelled out in detail in a report to be presented to Congress this week, contains the High Court of further damaging U.S.-Soviet relations. But it is seen as a vital question that "cannot be easily swept under a rug," and which has to be faced squarely now, rather than being left to erupt at a later date, U.S. officials believe.

Specific U.S. complaints involving alleged use of toxic and chemical weapons, a new ABM radar system in Siberia, tests on two new intercontinental ballistic missiles, illegal encoding of radio messages from missiles and larger than permitted underground nuclear explosions. These will all be raised by Mr George Shultz, the U.S. Secretary of State, at his meeting with Mr Andrei Gromyko, the Soviet Foreign Minister, at Stockholm on Wednesday.

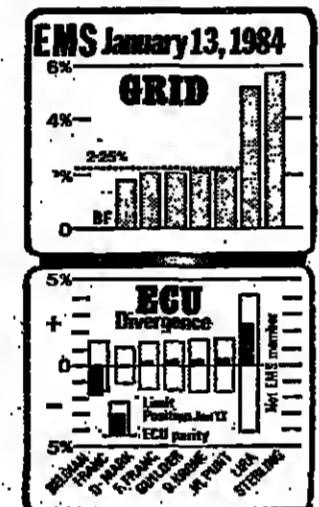
This will be the first meeting between the two men since their stormy encounter at Madrid shortly after the Soviet Union shot down a South Korean Airlines Boeing 747 over Sakhalin Island last September.

President Reagan's speech, underlining the U.S. desire for a balanced policy of credible deterrence and peaceful competition, reflects the general tone of Nato leaders who have called for renewed East-West contacts after the Soviet walkout from arms control negotiations in Geneva on November 23.

So far, the Soviet Union has reacted cautiously to the new Western approach, with President Yuri Andropov and other leaders casting doubt on the good faith of Western, especially U.S. leaders. Instead, it has insisted the Soviet Union was only prepared to resume arms control negotiations in Geneva and elsewhere if Nato removed the first instalment of cruise and Pershing 2 missiles deployed in Western Europe at the end of last year under

Continued on Page 12

Kissinger report, Page 2



BY DAVID HOUSEGO IN PARIS

FRANCE has signed a big contract with Saudi Arabia for further sales of defence equipment.

It is said by reliable sources to be larger than the FF 14bn (\$1.6bn) contract signed with Riyadh in 1980 under which the French are providing Saudi Arabia with a navy.

Both the French Ministry of Defence and Thomson-CSF, manufacturers of electronic guidance and defence systems, who have the largest share in the contract, declined at the weekend to reveal details.

An announcement from the Ministry of Defence said simply that "an important agreement" had been signed between France and Saudi Arabia for the delivery of military equipment.

The contract should also provide much-needed relief for Thomson-CSF, the communications and defence subsidiary of the nationalised Thomson group, which lost FF 2bn in 1982.

The statement said that the agreement had been signed between M Charles Hernu, the French Minister of Defence, and Saudi Arabia in 1980. France agreed to supply the Saudis with four frigates, two refuelling tankers

and 24 helicopters armed with air-to-surface missiles, among other equipment.

Thomson's strong links with Saudi Arabia date from 1975, when the Saudis placed with Thomson-CSF and with the French electronics firm, Matra, a contract for an air defence system to protect its armoured corps. Deliveries of the low-altitude ground-to-air missiles to be fitted to French AMX-30 tanks, also supplied by the French, began in 1980.

Under the Socialist Government, France has continued to maintain strong political and economic ties with Saudi Arabia. The two countries have closely consulted over events in Iraq and Lebanon. The Saudis also last year helped to shore up the defences of the French by placing a large deposit with France.

The new agreement will provide a much-needed boost for the French arms industry, which saw orders slump last year to about FF 30bn from FF 41.6bn in 1982.

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OVERSEAS NEWS

Max Wilkinson outlines the OECD report on the U.S. economy and gives the background to the budget shortfall

Recovery expected to continue next year

THE U.S. recovery is expected to continue next year, with output nearly 5 per cent higher than in 1983 after growth of 34 per cent last year, the Paris-based Organisation for Economic Co-operation and Development says in a report published today.

The report on the U.S. economy, one of the OECD's regular country series, is dominated, however, by discussion of the dangers posed by the large federal deficits expected in future years.

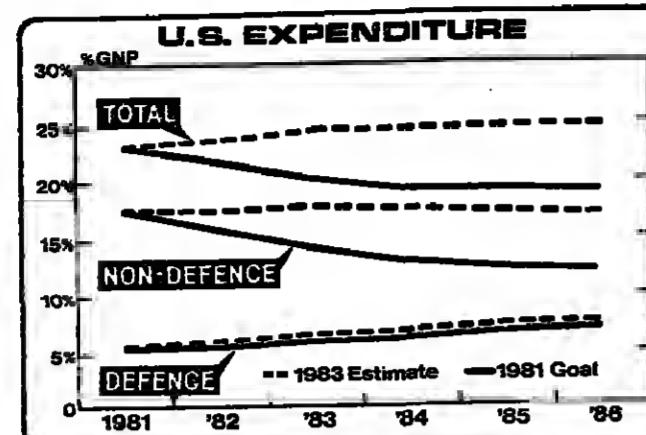
Even in 1984, the OECD expects the pace of recovery to start slowing down with output growth falling from an annual rate of 4.3 per cent in the first half of the year to 3.5 per cent in the second half.

This deceleration in the growth rate is expected to be accompanied by a rapid rise in the deficit on the current account of the balance of payments from the annual equivalent of \$60bn (£42bn) in the second half of 1983 to \$90bn in the second half of this year.

The organisation also expects some acceleration in the inflation rate, with an annual rise in consumer prices picking up from 3.2 per cent in the first half of 1983 to 5.7 per cent in the second half of this year.

The report says that much of the present recovery has been financed by a sharp drop in the proportion of incomes channelled into savings.

There is little evidence so far that the proposition that a combination of tax cuts and



high interest rates would cause people to increase their savings.

It points out that the present level of savings may not be high enough to match the combination of future federal deficits and the possible demands for credit from the private sector.

In the period April-September last year, the average proportion of income saved was only 4.4 per cent, compared with 6 per cent in the last economic cycle and 5.4 per cent at the trough in business activity, at the end of 1983.

The actual federal deficit in 1984 is expected to remain near its current level of around \$190bn with interest rates little changed by the end of the year.

"As regards other possible

influences, the rapid pace of the early recovery is projected to abate somewhat, so there would not seem to be great dangers of heightened fears of future crowding out depressing bond prices further."

However, any decline in interest rates is expected to be limited by the underlying savings and investment prospects and the outlook for the deficit.

"An upturn in business fixed investment, while reasonably strong, is not expected to be buoyant enough to compensate for the loss of other demand components."

"Assessed against the background of the deepest post-war recession, the forecast for the second year of the recovery is

OECD FORECAST SUMMARY FOR U.S.

Per cent changes from previous period, 1972 prices

	1982	1983	II	I	II
Private consumption	1.4	4.8	5.4	4.2	3.9
Government expenditure	1.8	-2.3	1.2	0.6	2.4
Private fixed investment	-6.9	10.3	18.2	10.0	5.3
Non-residential	-4.7	-0.6	13.4	11.2	6.7
Residential	15.3	11.9	34.5	6.4	1.1
Final domestic demand	0.2	4.1	6.4	4.4	3.8
Stockbuilding*	-1.2	0.2	2.6	0.7	0.2
Total domestic demand	-1.0	4.4	9.1	5.2	4.1
Exports	-7.8	-6.5	5.2	2.2	3.4
Imports	1.4	4.1	23.9	11.9	10.0
Foreign balance*	-0.9	-1.0	-1.3	-0.8	-0.6
GNP	-1.9	3.3	7.6	4.3	3.5
Consumption deflator	5.8	3.2	4.4	5.5	5.7
Unemployment rate†	9.7	10.2	9.1	8.3	7.9
Current account balance \$bn	-11	-27	-59	-73	-91

* Change expressed as a per cent of GNP in the previous period.

† Average unemployment rate for the period, per cent labour force.

Call for action on deficit before presidential election in November

ture deficits to be got under way before the presidential election in November.

It says that this should include:

• A short term compromise on spending priorities for fiscal 1985 whose future implications could be revised after the election.

• Interim agreement on the contingency tax plan proposed in the last budget for introduction in 1986.

• The preparation of a longer term reform of the tax system, with the aim of broadening the tax base, and reducing tax concessions and tax expenditures.

• Reform of the budgetary process which would improve expenditure control.

The OECD says that if early talks on tackling future deficits are not started at once, new policy would not be considered until 1985 and would not become effective until fiscal 1988. It says: "This would be a worrying prospect."

In the absence of such reforms the report identifies three main areas of concern for the economy. These are:

• The possibility of a clash between strict monetary policy and growing credit requirement generated by the recovery driving up interest rates and eventually crowding out domestic investment. It says

the report also says that in current circumstances efforts to restrain the growth of the money supply by raising interest rates could be less effective than in the past cycles, especially if liquidity were tight.

It also says that the present mix of policies could have adverse implications for the long-term allocation of resources, with activity being pushed into the state sector of the economy rather than into market oriented investment.

It says: "Timely and appropriate fiscal action could enhance the effectiveness of monetary policy and obviate the need for tighter medium term conditions."

Reagan prepares to implement Kissinger commission findings

BY STEWART FLEMING IN WASHINGTON

THE REAGAN Administration is preparing a comprehensive plan to implement the main recommendations contained in the Kissinger commission report on U.S. policy in Central America, released last week.

President Reagan disclosed his decision in his regular radio broadcast on Saturday.

"I am committed to preventing Cuban and Nicaraguan-supported guerrillas from violently overthrowing El Salvador's elected government and others in the region," he said.

A senior administration official said after the broadcast that the legislative proposals would be "designed to encompass... all of the recommendations of the commission."

Among its key recommendations, the commission proposed a sharp increase in U.S. aid to the area to \$4.6bn over the years 1985-89, and a substantial rise in military assistance to the region, in particular to El Salvador.

But the report insisted that military aid should be tied to progress on human rights in the countries receiving it "through legislation requiring periodic reports," something the Reagan Administration was hitherto strongly resisted.

Commenting yesterday on the likely shape of the Administration's legislative proposals, the official said that President Reagan did not believe the \$4.6bn figure was "exorbitant."

He pointed out that it was some \$2.6bn more than the Administration was planning to spend in the region over the five years.

He added that President Reagan



Mr Henry Kissinger

Mr Ronald Reagan

agreed with the "rough approximations" of the sums the commission calculated as needed for military assistance in the region. The commission suggested an increase to \$400m in U.S. military aid to El Salvador in 1984-85, which compares with the \$64.6bn already appropriated.

The Administration has already said that it plans to seek some \$176m more in the current fiscal year and an additional \$150m in the 1985 budget for military aid to El Salvador.

Congressional critics of the Kissinger commission have already made it clear that they are reluctant to envisage a substantial increase in aid to the region partly because of the Government's budget

problems. They will scrutinise carefully the compromise the Administration is planning to offer on the critical question of monitoring human rights progress.

The White House is leaving its thinking on this issue deliberately vague, suggesting only that there are options such as allowing waivers of human rights clauses or broad criteria for judging human rights progress which it hopes could be worked out with Congress.

Last year the President vetoed a Bill requiring legislative certification of human rights improvements in El Salvador, a move which underlines the gulf between administration and congressional thinking on the subject which has existed to date.

M Delors said that Europe now found itself in a "dramatic situation."

Delors in warning on movement of capital

By David Housego in Paris

M JACQUES DELORS, the French Finance Minister, has raised the possibility of penalties being imposed on movements of capital from Europe to the U.S.

He told a gathering of European socialists in Paris that he was not making a proposal, but the idea was an example of what Europe could do in face of U.S. intransigence.

M Delors said that \$150m had found refuge in the U.S. last year and the amount could grow to \$300m by 1988.

M Delors' remarks follow his strong statement to the French Cabinet last week, in which he condemned U.S. "egocentrism" in refusing to amend its budgetary and monetary policy to prevent the continuing rise of the dollar.

His remarks followed the rebuff last Monday of a joint move by deputy finance ministers of the Group of Five major industrialised countries who asked for U.S. action over the budget deficit and monetary policy.

But at the Cabinet meeting it is believed that M Delors had no new suggestions to curb the strength of the dollar.

M Delors also told the European socialists that it was "not excluded" that he would lead the French socialist list for the European elections in June.

M Delors said that Europe now found itself in a "dramatic situation."

Argentina seeks delay on loan payment

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

ARGENTINA'S NEW Economy Minister, Sr Bernardo Grinspun, has asked the country's commercial bank creditors for a one-month delay in a payment of \$350m (£250m) due on the \$1.3bn bridging loan granted to the country a year ago.

The request, telexed to creditor banks over the weekend, follows talks between the Minister and leading bank creditors in New York last week.

The telex says Argentina needs "time for the preparation and discussion of its short-term programme and further discussions with the International Monetary Fund."

Dispute hinders Morocco's bid to reschedule \$530m

BY FRANCIS GHILES

MOROCCO'S efforts to reschedule about \$530m (£353m) in debt owed to commercial banks are being hampered by a dispute over whether the country's Central Bank should be a co-signatory to the final agreement.

The 10 bank steering committee of leading creditor banks, chaired by Citibank and Banque Nationale de Paris, want to draw the Central Bank into the agreement because of its involvement in the country's foreign exchange cash flow.

The banks also point out that the central bank signature would give them a greater security as the central bank maintains foreign exchange deposits abroad.

Morocco has so far resisted the banks' request on the grounds that it would be an infringement of the country's sovereignty, but the basic terms of the refinancing have otherwise been agreed in principle and a compromise is likely to emerge shortly.

The banks have offered to reschedule 100 per cent of the principal debt owed to them which fell due in the last four months of 1983 and 90 per cent of the principal which falls due in 1984 over an eight-year period with three years' grace.

The banks also point out that the central bank signature would give them a greater security as the central bank maintains foreign exchange deposits abroad.

The kingdom will pay a margin over the interbank rate of 14 per cent on the amount rescheduled, which amounts to \$530m.

The kingdom's foreign trade deficit declined by 18 per cent during the first eight months of 1983 and is expected to fall by 20 per cent in 1984.

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According to local reports, the banks' request on the grounds that it would be an infringement of the country's sovereignty, but the basic terms of the refinancing have otherwise been agreed in principle and a compromise is likely to emerge shortly.

At last week's meeting Sr

Grinspun specifically stated that Argentina would keep interest payments up to date on the bridging loan and on the \$1.5bn medium-term loan also granted by the banks last year.

Only \$500m of the medium-term loan has so far been disbursed. Interest arrears on Argentina's \$1.6bn foreign debt total \$2.5bn.

Argentina has already repaid \$550m of the bridging loan. If it repays the next \$350m according to the new schedule on February 15, the outstanding balance will be reduced to \$400m.

At last week's meeting Sr

Peru set to reopen talks with banks in New York

BY DOREEN GILLESPIE IN LIMA

THE International Monetary Fund, after some scepticism, has accepted Peru's new economic programme for 1984-85 and fresh refinancing negotiations with commercial banks are expected to begin in New York at the end of the month, according to Sr Carlos Rodriguez Pastor, Peru's Finance Minister.

However, Peru has failed to reach agreement with the IMF on the renewal of its three-year SDR 650m (£4m) extended fund facility which was suspended last year because the Government failed to meet targets.

Instead, a technical team headed by Mr Brian Jensen, Central Bank manager, is in Washington negotiating an 18-month standby credit for SDR 300m (£2m).

The mini-devaluation of the sol is to continue on a daily basis. The central bank, however, is to eliminate the practice started last August of pre-announcing a rate three months in advance which economists see as an indication of a possible devaluation before the end of the quarter. Sr Pastor also said interest rates would become more realistic

legislation through the Landtag which has been hung since the ecologists were elected in September 1982.

In five rounds of negotiations, he skillfully manoeuvred the deeply divided Green deputies away from such demands as the immediate closure of the Biblis atomic power station or the re-afforestation of the new Frankfurt runway.

Even non-Fundamentalists admitted that the negotiations had produced feeble results but speakers such as Herr Hubert Kleinert and Herr Joseph "Joschka" Fischer, Bundestag deputies from the state, argued powerfully that political responsibility was the only way to save the party from eventual extinction.

Herr Holger Börner, the SPD acting Prime Minister (known in his own party as "the fat man"), entered negotiations with the Greens last November to try and push the grass-roots support.

HK police arrest 172

BY ROBERT COTTRELL IN HONG KONG

HONG KONG POLICE have arrested 172 people, mostly youths, on charges relating to Friday night's riot in the colony's Yau Ma Tei and Mong Kok districts.

WORLD TRADE NEWS

UK to press protest in computer licence row with U.S.

BY CHRISTIAN TYLER, WORLD TRADE EDITOR, IN LONDON

THE BRITISH Government is preparing further protests about alleged U.S. disregard of Britain's jurisdiction over its own commercial affairs.

Mr Norman Tebbit, Trade and Industry Secretary, will lead a delegation of officials on a visit to Washington next month to try to resolve long-standing arguments about the way U.S. legislation is applied to companies registered in the UK, the so-called 'extra-territoriality issue'.

The problem surfaced again last week when it became clear that the U.S. insists on controlling the transfer of sophisticated computers between British companies, even within the UK.

Department of Trade and Industry officials and lawyers from IBM (UK) met last week after IBM had sent a reminder to 30 UK computer leasing companies about the need for U.S. licences. Licensing is part of Washington's attempts to prevent militarily useful technology reaching countries such as the Soviet Union.

SHIPPING REPORT

Gulf tanker tonnage 'an albatross on the market'

BY ANDREW FISHER, SHIPPING CORRESPONDENT

BUSINESS picked up on the tanker market last week, although there was little activity from the Gulf, where many ships are becoming available for the limited volume of demand for cargoes.

The liveliest market was the Caribbean and the East coast of Mexico. There were also a number of fixtures from West Africa, including some VLCCs (very large crude carriers) for cargoes to Europe and the U.S. From the Mediterranean, however, business was slight and rates stayed low.

E. A. Gibson Shipbrokers said that trading conditions for shipowners from the Gulf area remained 'desperate'. 'The enormity of tonnage available overhangs the market like an Panama Canal'.

World Economic Indicators

RETAIL PRICES (1975 = 100)				% change over previous year
Nov. '83	Oct. '83	Sept. '83	Nov. '82	
W. Germany 141.5	141.2	141.2	136.0	2.6
France 235.4	234.2	232.3	214.2	9.9
Italy 360.0	356.5	351.2	319.5	12.7
UK 253.6	252.7	251.9	241.9	4.8
U.S. 188.0	187.9	187.2	182.1	3.2
Japan 152.3	152.6	151.2	149.0	2.2
Netherlands 159.5	159.0	158.1	155.0	2.9
Belgium 175.8	174.9	174.9	164.5	6.9

Source: Eurostat

W. German compressor sale to Pakistan

AEG-TELEFUNKEN and Mannesmann have won a contract worth over DM 65m (\$2.3m) to supply six compressors to Pakistan, Reuter reports from Frankfurt.

AEG-Kani Turbinenfabrik of Nuremberg will have a part of the contract worth DM 45m, with the balance going to Mannesmann Demag.

The compressors will be run by gas turbines with an output of 10 MW and are due to be delivered at the end of 1984.

The compressors will be used to compensate for slackening pressure at Pakistan's largest natural gas field.

Indonesian dam work to resume

By Kieran Cooke, Jakarta

WORK ON THE \$250m Meru hydroelectric project in central Java will resume next month according to Mr Norman Lamont, the British Minister of Industry.

The project, which involves a consortium composed of Balfour Beatty and Boring of the UK and Skanska and Asea of Sweden was postponed by the Indonesian Government last year along with other projects in a move to reduce expenditure in the face of falling oil revenues.

Mr Lamont, on an official visit to Indonesia, said there was an element of British aid in the renegotiated deal.

Usinor signs steel contract

THE STATE-OWNED steel group Usinor has signed a contract to deliver 400,000 tonnes of steel products worth more than FFr 1bn (\$114.9m) to the Soviet Union in 1984-85, Reuter reports.

The contract, signed on January 11 in Moscow by M Raymond Levy, Usinor chairman, and the Soviet buying agency Promsynloimport, is backed by a credit from the French export credit agency Coface.

Swiss examine Fokker 100 jet

SWISSAIR is evaluating the new Dutch-built Fokker 100 twin-jet as a possible successor to the DC-9-32 aircraft, John Weeks writes from Zurich. The Fokker model, which is intended to start test flights in the spring of 1986 and would probably be available for sale to airlines about a year later, offers three-class accommodation for 100 passengers and costs \$75m (\$13.5m).

Renault hangs on to lead in Europe

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE RACE between Ford and Renault for the title of West European car sales champion almost ended in a dead heat. But Renault has kept the market leadership it has held since 1980 by a nose.

According to authoritative estimates circulating within the industry, as few as 10,000 cars separated the two companies as the chequered flag came down. Renault, the French state-owned group, is estimated to have captured 12.6 per cent of the 1983 European car market with sales of 1.319m. Ford of Europe achieved 12.5 per cent with registrations of 1.308m.

As late as the Frankfurt Motor Show in September, Ford believed it had won the race and by the end of October it was still in the lead with a market share of 12.7 per cent against Renault's 12.4 per cent.

Ford can take some consolation from the fact that it had its best-ever European car market penetration, moving up from

EUROPEAN CAR MARKET SHARE (%)

	1983	1982
Renault	12.6	14.4
Ford	12.5	12.3
Fiat	12.0	12.3
VW-Audi	11.9	11.9
Peugeot	11.7	12.3
General Motors	11.2	9.4
Combined Japanese	10.1	9.5

12.3 per cent in 1982 with a 6.1 per cent increase in unit sales. Fiat, the Italian Renault's market share slumped from 14.1 per cent in 1982 and its volume sales by 8.8 per cent. The group was the only major car producer in Europe to suffer a volume sales decline last year.

The industry estimates suggest West European car sales rose by 4.7 per cent to 10.5m in 1983. The Justing for position at the top of the manufacturers' league continued throughout the year ultimately only 1.4 percentage points

separated the top six companies.

Fiat was in third place with a 12.3 per cent share, down from 12.3 per cent in 1982. The Volkswagen-Audi group maintained an 11.9 per cent penetration but Peugeot-Citroen-Talbot dropped from 12.3 per cent to 11.7 per cent.

General Motors, using the Opel and Vauxhall badges in Europe, continued to make gains and last year pushed its share up from 9.6 per cent to 11.2 per cent.

The Japanese also had a good year in Europe, pushing their combined market penetration up from 9.5 per cent to 10.1 per cent in 1983 as a result of a 10.7 per cent increase in unit sales.

Reuter adds from Peking: American Motors have inaugurated a joint venture with China to make four-wheel drive vehicles in Peking. Production of a new Jeep will start in two to four years. Chen Muhsu, the Foreign Trade Minister opened

the \$51m venture yesterday at the Jeep factory previously run by Peking Automotive Works, the Chinese partner.

It will initially make about 70 Chinese-designed BJ212 Jeeps a day for the domestic market. Later it will start manufacturing a second-generation BJ213 Jeep using four-cylinder engines now produced by AMC. Mr Tod Clare, AMC vice-president said.

In the original contract signed in May, 1983, this Jeep was not to be produced for seven years.

The joint venture is the largest in the machine building industry

and plans to challenge Japan's dominance of the Far East four-wheel-drive vehicles market, the world's largest.

In Detroit, General Motors said it was considering manufacturing small cars for export from South Korea in association with Daewoo. Since 1978 GM has had a 50 per cent partnership in Daewoo Motors. Neither company has yet given final approval to the project.

GM sales aim, Page 16

Wine Bill threatens U.S. moves on grain

By Nancy Dunne in Washington

CONGRESSIONAL legislation demanding reciprocal treatment for U.S. wines is threatening the Reagan Administration's attempt to head off new EC measures against American grain imports.

The proposed Wine Equity Act directs the U.S. trade representative to negotiate the elimination of tariff and other barriers raised by wine exporting countries. If a nation refuses, after six months to lower its barriers, the President can order the same barriers against that country's wines. So far the legislation has attracted good support and seems likely to be passed in both houses.

U.S. officials have warned that passage would not help reduce foreign barriers, but would create additional friction with the U.S.'s trading partners. They point out that low tariff levels on U.S. wines have been granted in return for concessions on other U.S. exports.

The Reagan Administration has consistently attacked EEC proposals to limit imports of duty-free maize, gluten and citrus pellets, saying that the market was "bought and paid for with U.S. trade concession." A limit on maize gluten or imposition of a Community tax on certain oils will bring about immediate retaliation, Administration officials say. Reading the list of potential targets is European wine. Passage of the U.S. wine legislation would remove an important bargaining counter.

American winemakers have long argued that they are unfairly penalised because they must pay several dollars a gallon in EEC tariffs. They complain that Community wine subsidies have been rising, from \$60m in 1978 to \$600m in 1982.

Blow to Airbus as Egypt opts to buy Boeing 767

BY CHARLES RICHARDS IN CAIRO

EGYPTAIR, the national carrier, has agreed to buy three Boeing 767 wide-bodied aircraft.

Although Airbus is said to have offered better price and financing terms, Egyptair spokesman said that the three Boeing 767-ER-200, the extended range version, would cost over \$180m.

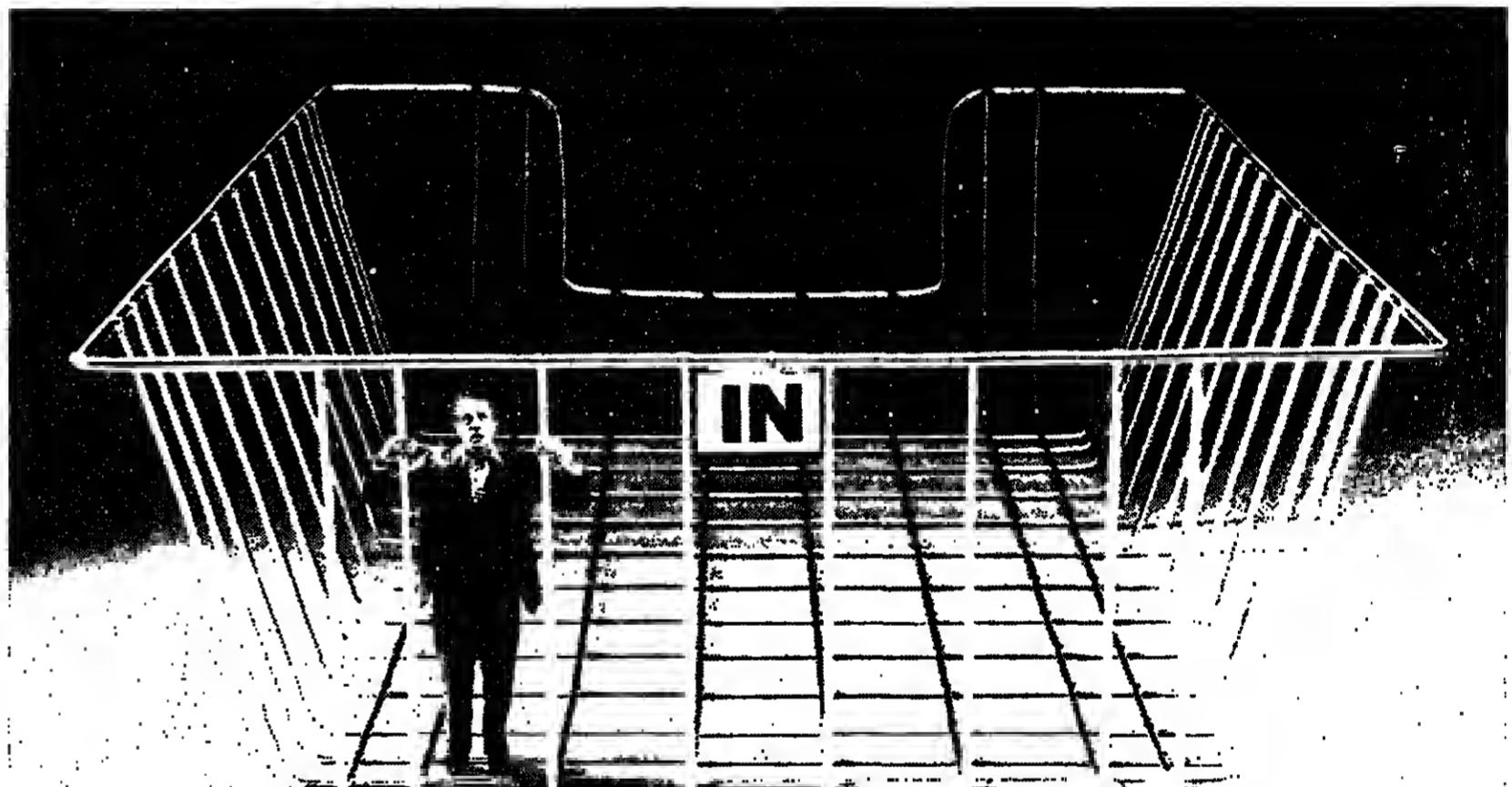
Delivery is expected in July and August. Egyptair also has an option on two more of the aircraft. The order, though modest, was strongly contested by Boeing and Airbus Industrie, the European consortium.

Under last week's accord SIA has also been arguing with the U.S. Civil Aeronautics Board and competing U.S. airlines over its bid to increase flights through Tokyo to Los Angeles.

Cathay Pacific, the Hong Kong airline, will continue with its present flights to and through Singapore, so that the two airlines will now operate the same number of services.

Two bids have been made for each airline to operate seven additional services a week when there is sufficient demand.

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The Bonds are the secured joint and several obligations of The Thirty-seven Federal Farm Credit Banks and are issued under the authority of the Farm Credit Act of 1971. The Bonds are not Government obligations and are not guaranteed by the Government.

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COUPON DEBENTURES OF \$1,000. PRINCIPAL AMOUNT OUTSTANDING									
1180	2489	6410	1618	9718	9712	11952	15259	16138	18677
1181	2964	4118	6312	15259	15258	15257	17828	18187	18647
1182	2964	4118	6312	15259	15258	15257	17828	18187	18647
1183	2964	4118	6312	15259	15258	15257	17828	18187	18647
1184	2964	4118	6312	15259	15258	15257	17828	18187	18647
1185	2964	4118	6312	15259	15258	15257	17828	18187	18647
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1248	2964	4118	6312	15259	15258	15257</			

UK NEWS

Peak supply gas field deal nears completion

BY DOMINIC LAWSON

AN AGREEMENT on the development of a North Sea gas field - the South East Indefatigable - which will supply the UK only at times of peak demand is close to being concluded. It is the first time that British Gas has negotiated terms for a peak supply gas field which it does not itself operate.



proposition for its licensees, Shell, Esso, British and Allied Chemical.

Even so, the peak demand nature of the field means that the licensees will not be guaranteed regular income. They have therefore devised a new form of payment in effect a "standing charge." This will be paid by British Gas at regular intervals whether or not any gas is actually produced by the field.

The deal comes at a time of anxiety about falling gas production in the UK sector of the North Sea. British Gas is currently negotiating with StatOil Norway to buy gas from the Sleipner field.

The SE Indefatigable is in the southern North Sea and according to brokers Scott, Goff, contains almost 500bn cubic feet of gas. The field was discovered almost 15 years ago, but it is only with the sharp increases in the price paid by British gas over the past few years that the field has become a viable proposition.

Busiest year forecast for onshore drilling

BY RICHARD JOHNS

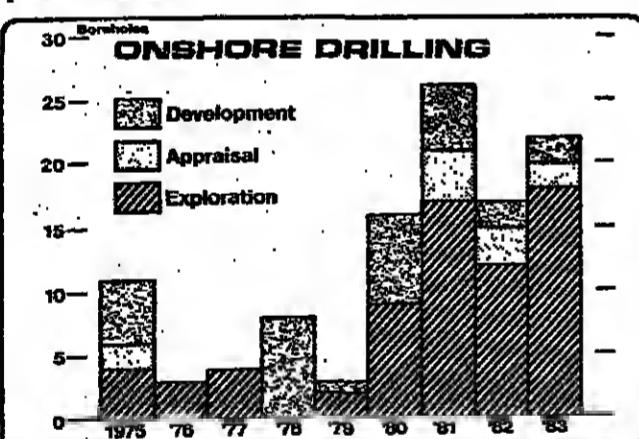
A RECORD level of drilling for oil and gas onshore in the UK with 62 exploration and development wells planned, is forecast in a survey by Petroleum Information, the research information service.

Last year, however, performance fell far short of expectations. The number of wells started was 22, compared with more than 40 budgeted.

Possible reasons for this reduction in activity are the continued small pace of the planning authorities in approving well locations and local groups who object to drilling for no valid reason," the survey says.

It also suggested that some operators were not as "aggressive" onshore as they were offshore.

With this proviso, it appeared that 1984 would be a "bumper year" for drilling onshore: the survey added. Heightened interest was reflected by the fact that 1983 saw a record number of licences issued by the Department of Energy - 63, covering a total area of 16,000 square kilometres.



Thatcher tax cut hint

BY IAN OWEN

HOPES OF further cuts in income tax during the lifetime of the present parliament were raised yesterday by Mrs Margaret Thatcher, the Prime Minister.

But in an interview on independent television she declined to give a pledge that a commitment to cut the overall tax burden - a central feature of her 1979 election campaign - would be honoured before the next general election.

Mrs Thatcher, who described herself as naturally cautious, refused to go beyond saying: "I shall strain to make certain that is so."

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22 September 1984, London Business School

13 December 1984, London Business School

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BSC in wrangle over sale of yard

BY MARK MEREDITH

The effect of intermittent, high and unpredictable tax bills was unacceptable to the licensees. The Inland Revenue then agreed last month to tax the standing charge at the time it was actually paid to the producers, thus evening out the incidence of taxation.

Scott, Goff estimates the capital cost of the field at £600m. This is more than twice the normal cost of developing a field of this size, and reflects the unusual problems of developing a field for short sharp bursts of production.

Although the price paid by British Gas for the gas could be in the 22p-23p per therm range typical of recent agreements with UK producers, the capacity charge will compensate the Shell consortium for the unusually high development costs.

• British has made a significant gas condensate discovery on a well it has drilled in North Sea block 18/13a. The well took six months to drill and extended to a depth of 16,000 ft. Deminer, the operator, said it found an aggregate daily flow rate of 34.8m cu ft of gas and 4,072 barrels of oil.

There is a possibility that some of the field may extend into the Norwegian sector of the North Sea.

Visnews advances plans for 24-hour cable TV channel

BY RAYMOND SNODDY

AN OUTLINE of what could become the first 24-hour continuous news channel for cable television in Europe has already taken shape at Visnews, the London-based international television news agency.

The company has produced a half hour pilot tape which it is showing to potential cable operators in the UK and Europe. By the end of this month it will have been seen by all 11 of the successful applicants for interim cable franchises in the UK and several cable operators in Germany.

One would-be purchaser is Trafalgar House, while the other claim comes from the minority shareholders in RGC, the Scottish Development Agency and the North Sea Assets Investment Trust run by Ivory and Sime fund managers in Edinburgh.

Both sides say they have undertaken from BSC for first refusal on the majority shareholding when it decides to divest its stake as part of Government policy to sell state assets to the private sector. Protracted talks have so far failed to resolve the dispute.

Minority shareholders fear that prospects for the yard could be limited by Trafalgar, which wants to incorporate RGC with its Cleveland Redpath operation on Teesside.

RGC has 800 workers and has emerged as the healthiest of the four offshore construction yards.

The service, to be called World News Network, would be half an hour of news and features, continuously updated and retransmitted by satellite through the day and night.

Visnews still has an open mind on whether the service should be a premium one or paid for by advertising. A timeless feature would be included, which cable operators could replace with local news or advertising if they wished to.

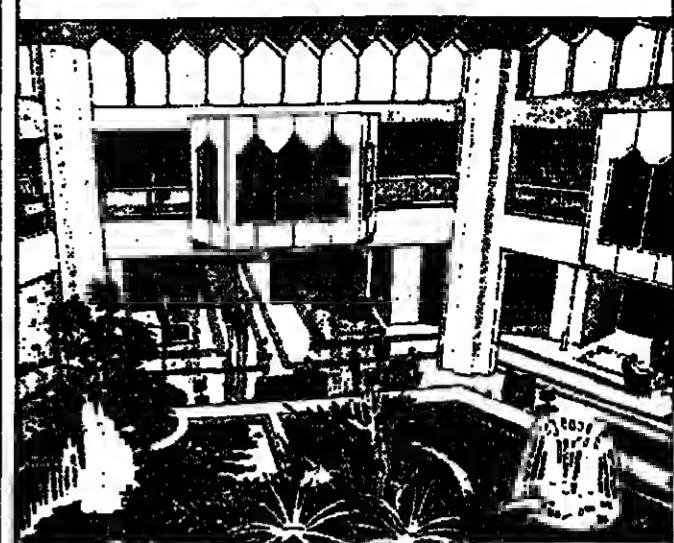
The company is owned by the BBC, Reuters and the Canadian, Australian and New Zealand Broadcasting Corporations.

• The era of cable television in Britain begins today with the transmission of Mr Rupert Murdoch's Sky Channel to 10,000 homes in Wiltshire.

The channel, delivered by satellite to the Radio Rentals network in Swindon, is the first challenge to BBC and ITV's control over general television entertainment.

It is also the first time that Mr Murdoch's cable company, Satellite TV, which has been sending its programmes to systems in Norway, Finland, Malta and Switzerland since 1982, has been able to deliver its signal to UK viewers.

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TECHNOLOGY

30,000 TEST TUBE SEEDLINGS GROW IN THE DERBYSHIRE WILDERNESS

Longnor's garden centre without soil

BY PETER MARSH

THE AGRICULTURAL wilderness of Derbyshire's Peak District is the unusual home of a new type of "garden centre" in which plants are grown in test tubes.

Set 300 metres above sea level and surrounded by wind-swept moors is a small laboratory run by two scientific entrepreneurs, Mr Martin Stokes and Mr Ashok Ranchhod.

Last April the pair set up a company, Microplants, to produce seedlings with the technology of tissue culture.

The two men chose the isolated village of Longnor as the site of their laboratory. The enterprise attracted EEC funds aimed at enticing light industry to set up in rural areas.

Mr Stokes, a botanist aged 36, and Mr Ranchhod, a 35-year-old geochemist, are growing in their tiny workshop about 30,000 plants, none of them taller than a couple of centimetres and some little bigger than a pin prick.

The seedlings, which gain nutrition not from soil but from a specially prepared chemical cocktail, are packed into racks inside a couple of disused shipping containers in which temperature and humidity are carefully controlled.

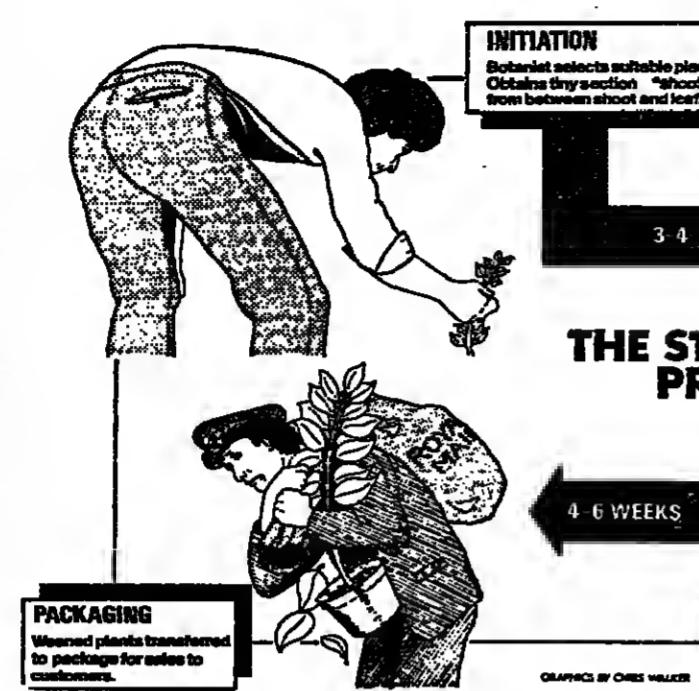
The plants grow in their own sealed and sterile "test tubes" — more accurately, small containers used in the pharmaceutical industry.

Mr Stokes and Mr Ranchhod aim to sell this year 200,000 individual seedlings, at an average price of 15p. Nurseries and professional garden centres will buy most of the products.

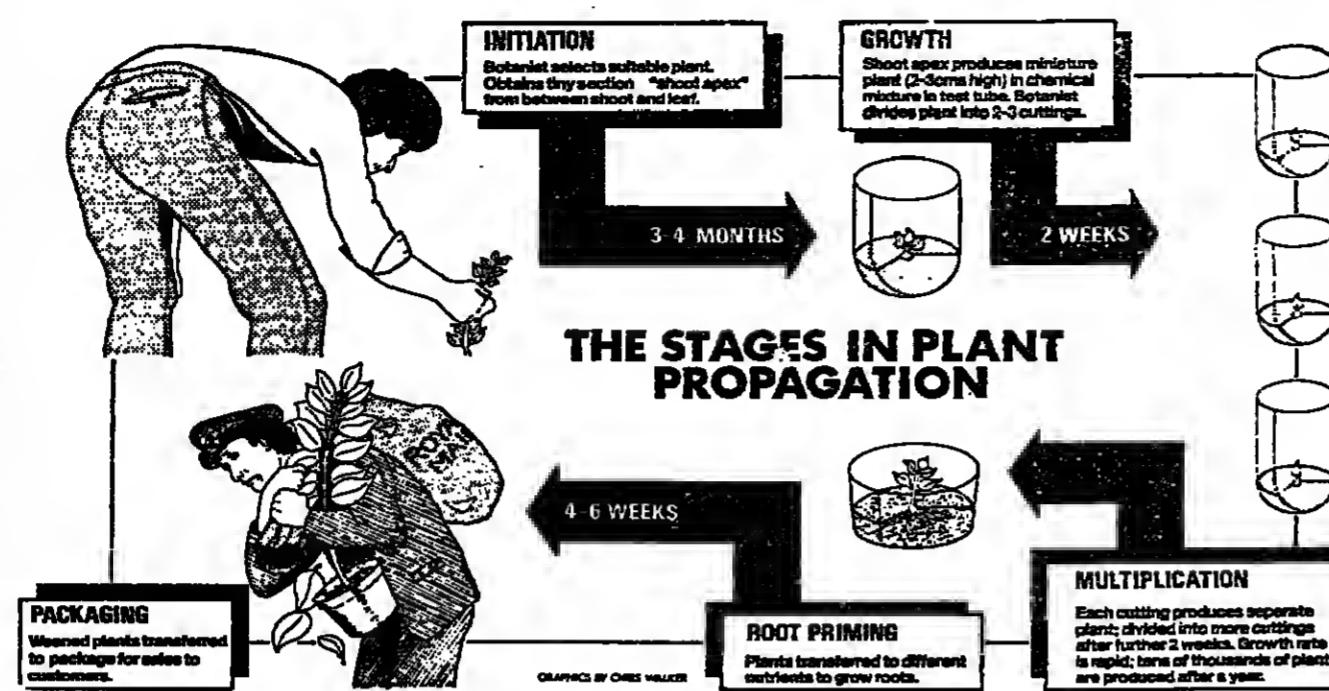
The scientific duo also hopes to break new ground in the tissue-culture industry by selling plants directly to the public through mail order. In the next few weeks, with a series of adverts in a gardening magazine, Microplants will invite people to buy an unusual breed of plants which is difficult to propagate with conventional methods.

In total, the company plans to sell 200 different varieties of seedlings, ranging from exotic flowers such as orchids to herbaceous plants, trees and roses. The list includes even working on test-tube forms of asparagus, potato and kiwi fruit.

Botanical tissue-culture offers gardeners an alternative to the traditional way of propagating plants. In this, growers take a cutting from a specimen and rear this in soil.



THE STAGES IN PLANT PROPAGATION



But for some shoots this can be difficult or lengthy. With tissue culture, on the other hand, a single specimen can produce 10,000 identical plants within a year to 18 months.

What is more, Mr Stokes says, tissue culture guarantees that

A huge bank of identical plants is produced in little more than a year

each plant clone takes on the same characteristics as the parent culture. In this way, gardeners can be sure that they are rearing healthy, fast-growing specimens.

In agricultural tissue-culture, a worker dissects the parent plant to obtain a tiny portion of tissue from between the shoot and a leaf.

After impregnation in a chemical medium, this produces within about three months a tiny specimen a couple of centimetres high. This plant can then be split into three or four individual seedlings.

After this, propagation is

quick, with each culture producing a new set of clones within a fortnight. At this rate, a huge bank of identical plants is produced in little more than a year.

According to Mr Stokes, there are four main areas of difficulty. First, the original plant must be selected so that it has characteristics such that clones from it can be sold in their tens of thousands.

Workers must also choose the correct blend of nutrients for the plants. This may be complex because the mixture can contain up to 30 different chemicals.

Third, growing conditions must be carefully supervised. The plants have to be tended in standards of cleanliness similar to those inside microchip factories.

A few bacteria can produce spores that ruin months of work.

"There is a certain amount of 'green finger' technique," says Mr Stokes. "You have to look at a seedling spot and then change the temperature or the concentration of chemicals in the nutrient."

The final problem is to harden the plant so that it can survive once it has left the

cloistered environment of the test tube. Microplants is building a special weaning room in which conditions are gradually adjusted to those that the seedlings will experience outside the laboratory.

Plant Laboratories in Glastonbury, Somerset, which last year sold 5.5m plants raised from tissue culture, worth about £1m.

Twyford, owned by a consortium of British and American investors, has recently increased its capacity to 12m plants a year.

Each year nurseries in Western Europe buy £10m to £15m worth of plants grown with tissue culture. The biggest activity is outside Britain.

In the UK, professional growers have been slow to grow with tissue culture. Some 90 per cent of Twyford's products are exported.

Twyford's operations are growing as a result of an injection last month of £2.5m from its British and American investors.

The company will double its research budget to spend some £500,000 on cellular biology and micropropagation over the next two years.

As part of the growth plan, Twyford is building a new laboratory in California.

Microplants, which has just three full-time employees, has a long way to go before it rivals the European leader in plant tissue-culture. This is Twyford of Worcester Polytechnic Institute of Boston.

SEMICONDUCTOR FABRICATION

Making masks for the chip business

BRITAIN IS becoming the European centre of a fast-moving technological industry that serves semiconductor businesses.

In the next couple of months, two new companies will start work in making masks for semiconductor chips.

Masks are essential tools in the electronics industry. They are small glass plates that define the densely woven pattern of lines printed on to semiconductor wafers.

The two newcomers, IC Masks of Warwick and SAC Technology of Bristol, bring to three the number of independent mask manufacturers in Britain.

They join Comgraphics International of Glenrothes, Scotland, which has made masks since 1970.

The only other independent mask maker in Western Europe is a French company called Nanomask, based near Aix-en-Provence.

Yet another company, Align-Rite of California, plans to start a mask-making plant in Bridgend, South Wales.

Semiconductor companies generally have their own mask-making shops. These produce glass plates for specific production runs of semiconductor wafers.

But the chip industry supplements its own efforts by buying masks from outsiders. In the US, there are several dozen such companies, which take on a role similar to jobbing printers in the publishing industry.

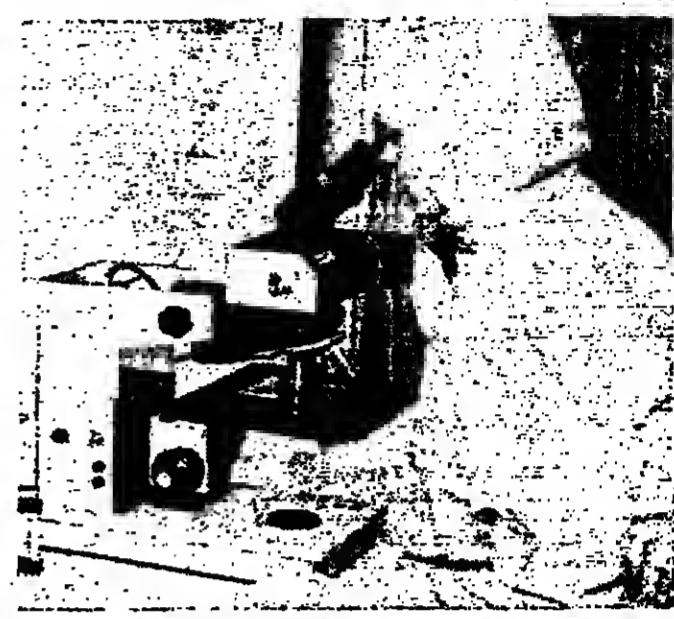
In recent years, chip production in Britain has increased, as a result of the efforts both of UK and foreign companies.

Until now, Comgraphics has dominated the independent mask-making business in Western Europe, taking an estimated 60 per cent of total annual sales of £1m. Comgraphics has shared this market with US mask manufacturers which export to Europe.

In the past year, sales of the Scottish company have increased by 20 per cent.

The biggest competition to Comgraphics will come probably from IC Masks, which is owned jointly by the chemical giant ICI and TREC Semiconductor of California. The two shareholders are putting £2.9m into the new company.

IC Masks will break new ground by using laser beams to



Britain plays a bigger role in chip production.

write the lines on its masks. The laser machines, under development by TREC, steer light onto a blank glass plate under computer control.

A coating of chemical resist is applied to the mask where the light has fallen, so defining the network of lines that the manufacturer wants to print onto the mask.

With the machines, says Mr Rick La France of IC Masks, patterns with a resolution of 2.5 micrometres will be possible.

The patterns on these plates can be scaled down by a lens system to produce the finished masks, in which the distance between adjacent lines may be as little as 1 micrometre.

The laser machines will rival the most advanced hardware used in mask-making that inscribe lines with a beam of electrons. The principle is exactly the same, but for the fact that electron-beam machines can cut out the reticle stage because they provide higher resolution.

In the past year, sales of the Scottish company have increased by 20 per cent.

The main advantage of laser machines is their relative cheapness, at less than £1m, compared with about £2m for electron-beam hardware. Also they will work with simpler resists.

Mr Graham Bowen, managing director of Comgraphics, says that laser beams will do

the job. "Electron beams are fast, and they work," he says.

With its electron-beam hardware, Comgraphics recently made a mask in which line widths are as little as 0.25 micrometres. To produce a mask about 10 cm square (which will later be used to make several hundred chips at a time) takes only about 15 minutes.

SAC Technology, the other new entrant to mask-making, is spending about £1m on the new venture. The company will make masks with conventional optical equipment. Such hardware transfers patterns to a plate by flooding with light small sections of the glass in as many as half a million different projections.

Although such machines are relatively cheap at around £200,000, the number of different steps makes them very slow. So to make just one mask can take about 40 hours, too long for the needs of some customers.

SAC Technology is moving into the mask production business from a base in engineering design. The company will run the mask-making enterprise in a new 1,000 sq metre factory.

This part of the group's activities should eventually employ 30 people.

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The fundamentals of finance and accounting for non-financial managers, Brussels, February 20-24. Fee: Members (AMA/I) BFR 54,000; non-members BFR 60,000. Details from Management Centre Europe, Avenue des Arts 4, B-1040 Brussels. Tel: 02 219 03 90.

Applying decision technology, Corby, February 16-17. Fee: £265. Details from The Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH. Tel 0895 56462.

The City and Europe—a ten-year appraisal, London, February 27-28. Fee: £425 + VAT. Details from Financial Times Conference Organisation, Minister House, Arthur Street, London, EC4R 9AX. Tel: 01-621 1355. Telex: 27347 FTCONF G.

Accounting for managers, Henley, March 5-8. Fee: £710 + VAT. Details from the Registrar, Henley—The Management College, Greenlands, Henley-on-Thames, Oxon RG9 4XZ. Tel: 049-111-454. Telex: 349026 HENLEY G.

Forecasting for technological decisions—A practical workshop, Buckingham, February 20-22. Fee: £200 + VAT (B230 + VAT for the second and subsequent nominations from the same organisation). Details from Brian Twiss, Course Director, IMCB, The International Management Centre from Buckingham, Northern Office, 198-200 Keighley Road, Bradford BD9 4JQ. Tel: 0274 499821. Telex: 51317.

The influential manager, Corby, February 15-16. Fee: BIM members £241.50; Non-members £241.50. Details from Conference Department, BIM, Management House, Cottingham Road, Corby, Northants NN17 1TT. Tel: 05363 4222.

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WHEN MIDLAND BANK sold a 40 per cent chunk of Samuel Montagu, its merchant bank subsidiary, to Aetna Life and Casualty of the U.S. in September 1982, it seemed to be getting the best of a distinctly lop-sided deal.

The price, £66m, was fancy given Montagu's not specially brilliant reputation and Aetna seemed hard put to come up with a good reason for parting with the money beyond expressing a vague interest in international finance.

But today, things are beginning to look rather different.

Far from trundling along the narrow furrow it had ploughed for years, Montagu has suddenly become one of the livelier figures on the London banking scene, clinching eye-catching deals and popping up in all sorts of new places.

Aetna's investment is beginning to look quite shrewd. As far as Montagu is concerned, it seems to have parted with a bit of a choice asset just as another big subsidiary, Crocker National Bank, has landed it with a basketful of problems, including large loan losses.

Reputations constantly come and go in the volatile world of London merchant banking, of course. And if Montagu's star is on the rise, it will not be the first to re-emerge from obscurity. Hill Samuel, for example, is doing a valiant job of restoring a tarnished reputation.

But Montagu's story is striking for a number of reasons. For one thing, the rebound has been quite rapid. Only a couple of years ago, the 134-year-old bank was considered to be eminent but unexciting, known for little more than its limited speciality: bullion trading.

For another, it has been hard to miss. Coups like the appointment of Barbara Thomas, a Scandi-hunting former SEC Commissioner from the U.S. as its first woman executive director, have earned it plenty of space in the financial press. And for those who feel there may be more glamour than substance to it all, there was the £500m Euroloan which Montagu arranged for Sweden last autumn: a rather esoteric achievement to the layman, perhaps, but the loan was hailed as one of the Euro-deals of 1983.

But the most interesting aspect to the turnaround at Montagu may well be its efforts to become a major player in all the world's big financial markets. At a time when most London merchant banks are striving to match the giant investment banks of Wall Street with their tremendous dealing operations and global reach, and generally being recognised

Samuel Montagu on the rebound

David Lascelles charts the re-emergence into the big league of one of London's older merchant banks

BARBARA THOMAS may not fit everyone's idea of a merchant banker, but she was out of the ordinary even before she was appointed an executive director of Samuel Montagu last year.

A 37-year-old American, she is a successful corporate lawyer, a mother, an expert on international financial markets, and a former Commissioner of the Securities and Exchange Commission, the U.S. stock market watchdog.

But the puzzling question is not how she manages all this without putting a hair out of place, but why she turned

down several juicy jobs in the U.S. when she resigned from the SEC last autumn, and joined Samuel Montagu.

"Because Montagu is a shooting star," she replies.

Gadd pursued Thomas at last September's IMF meeting in Washington and managed to persuade her that life in his bank would be much more rewarding than with a well-established firm on Wall Street. Her role is to expand and enhance international business particularly in the Far East and the U.S. She will have offices in Hong Kong and New York.

"Gadd is a thinker, a forward-looking guy, and an excellent leader. He's the key to my being here," she says. The fact that Gadd wanted her to be in the Far East also suited her because her husband, also a lawyer, was transferring to Hong Kong.

As far as Gadd, he sees in Thomas a "deals-oriented

type of person who will bring business to Montagu through her excellent U.S. connections and knowledge of the marketplace. Whether she will suit our and clinch the deals Gadd wants remains to be seen, but it proves that the new-style Montagu can make people sit up and take note.

Reputations constantly come and go in the volatile world of London merchant banking, of course. And if Montagu's star is on the rise, it will not be the first to re-emerge from obscurity. Hill Samuel, for example, is doing a valiant job of restoring a tarnished reputation.

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as a big and credible player. It's a risky strategy in the huge and volatile Euromarkets where millions can be made and lost in a moment, but Gadd describes it as "calculated" and says Montagu, with its dealing traditions, has never been averse to risk.

To achieve his goals, Gadd has been advancing on three fronts at once: developing the business, expanding Montagu's geographical reach and bringing the people of a culture to put his plan into practice.

The last job was probably the least difficult, though the costliest. ("In this business you invest mostly in people," says Gadd.) He persuaded Derek Hughes, a colleague at Scandinavian Bank, to join him as director of banking and finance, and succeeded in wooing David Potter, a leading light in the Eurobond market, from Credit Suisse First Boston to build up the international capital markets division, which is in many ways the keystone of his strategy. Altogether he has hired about 150. This brings the total to over 1,000, though the bank is managed by the small group of people which Gadd has put in charge of the different divisions.

Geographically, Gadd is advancing in three directions, Europe, the Far East and the U.S. Using his native connections, he has made Montagu the

only foreign bank with a direct presence in Sweden, where it is now advising the Government on denationalisation and, of course, looking for more Euroloan and Swedish corporate business. But the big thrust is in the Far East and North America.

Gadd has just opened a representative office in Tokyo, adding to offices in South Korea, Singapore, Hong Kong and Australia, and giving Montagu one of the strongest UK merchant banking presences in the Asia Pacific region.

Since last year, Montagu also has a good line out through its new half-parent, Aetna.

Like all insurance companies, Potter says Aetna is hungry for assets, and a good customer for bonds and other securities arising from Montagu's fast-growing international underwriting and placement business—though he insists that Aetna is not a captive client.

Aetna also provides access to

subsidiaries like Geosource, the oil exploration company, and Urban Development, the property company, which needs financial services and investment for real estate projects. Last year, Aetna and Montagu set up a joint fund management company to draw on Aetna's

pulling power in the pensions

business, and on Montagu's

international investment

and was able to double the original deal to £250m because banks bad

plenty of sterling but no good

names to lend to. Montagu

also made a specialty of the

bulldog hand market (the UK

bond market for foreign

borrowers) and the highly

popular international market

for floating rate notes.

The bank also trades in its traditional precious metals, money and foreign exchange markets.

It is in the process of going into shipping with its

acquisition of Galbraith Wrightson, the shipping brokers.

Slower to evolve is the corporate finance side where Montagu is short on big name clients. "I don't think the market has seen the change here yet," says Gadd, who believes Montagu will be able to break into the big league through its strength on the international side.

But if Montagu wants to be a major force in the international securities markets, that means equities as well as bonds, and is still weak in this area. Although Montagu owns stockbrokers in Sweden and Australia, Gadd wants to build up an international business which raises the question of whether he plans to join the U.S. rush for a stake in a UK stockbroker as deregulation of the London Stock Exchange proceeds. But it chose its moment

ing on at the moment, he says, but adds that Montagu might build up an equities business internally. The £25m loan it recently raised was part of a capital reorganisation and was not intended to finance an acquisition, as some people speculated.

Unlike some merchant banks, Montagu does not suffer from tight financial constraints. As part of the Aetna-Midland deal, the parents agreed to invest £40m, only £10m of which has so far been spent. Given that Montagu's total share capital and disclosed reserves amounted to just over £30m at end-1982, this represents a huge potential boost for resources which is the envy of Gadd's competitors, and makes a major acquisition by Montagu highly likely.

Montagu's owners obviously have few grounds for complaint, and they appear to be giving Gadd as free a hand as possible. In fact, they had to give an assurance that effective control of Montagu lay with its management in order to preserve its membership of the exclusive Accepting Houses Committee, the London merchant bank trade association. Normally, a member would have in reserve if it were acquired by a clearing bank or a foreign owner, and Montagu now falls on both counts.

The rub in Montagu's otherwise heart-warming story is that it is a gamble which could still fail.

Although Montagu's disclosed profits have risen sharply (up a third to £8m in 1982 and "up very well" last year according to Gadd) these indicate a trend rather than actual levels. And it is clear that Gadd's heavy spending has cut into profitability, albeit in the hopes of future growth, which means its owners will be looking for the pay-off.

There is also something experimental about Gadd's strategy. Although international financial dealing is all the rage and other banks like SG Warburg are spending a lot of money to develop it, this is not a guarantee that London merchant banks will be a match for Wall Street firms several times their size. Montagu can now claim to be second only to Warburg among the UK banks for Eurobond deals, but it does not even figure in the top 20 when big players from the U.S., Germany and Japan are included.

Gadd concedes that "it's not going to happen in five minutes," but as a rival says, "it's a gamble and his head is on the block."



Staffan Gadd and Barbara Thomas

Roger Taylor

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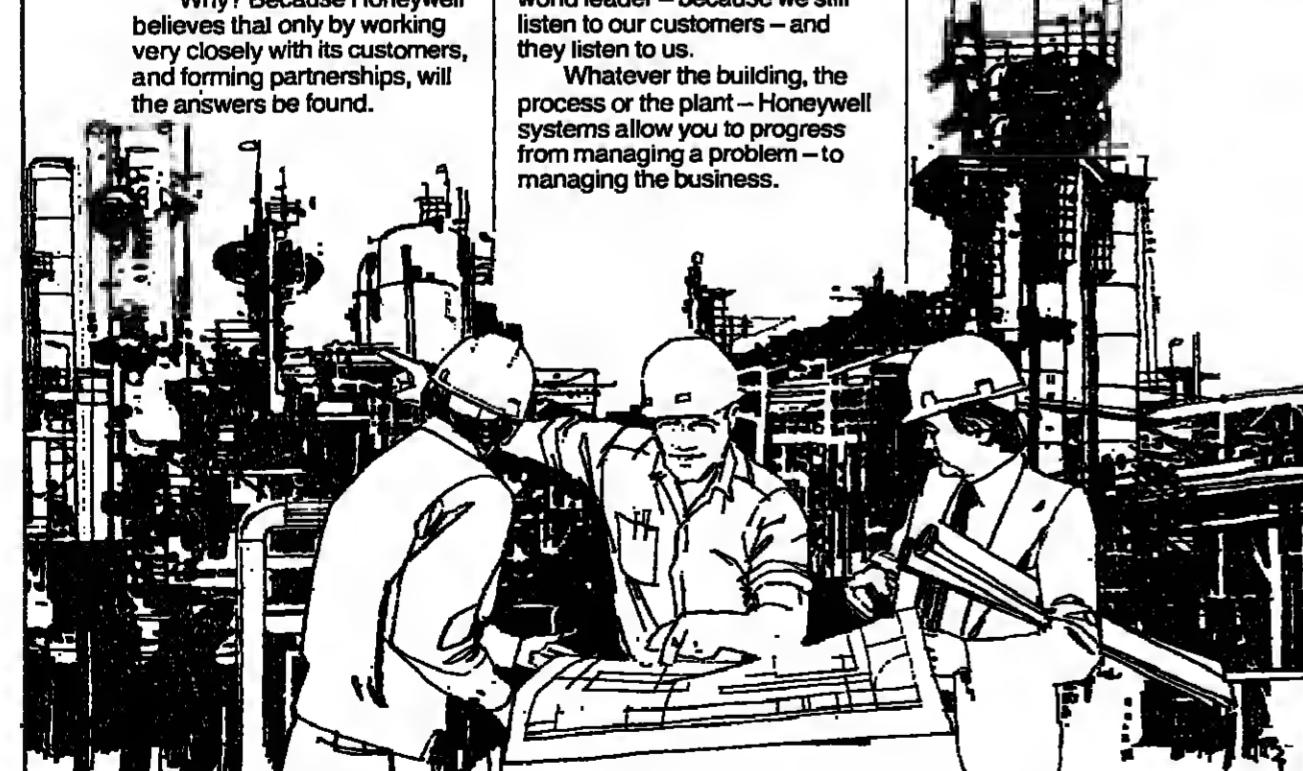
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5. Notes setting out the administrative arrangements for the exercise of the rights of conversion will be issued to holders of the Stock.

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THE ARTS

It was in 1936 that Raymond Myerscough-Walker described the architecture room at the Royal Academy as, "the most nauseating display of thin-blooded intelligence that man could well devise." He was describing the kind of architecture then favoured by the Academicians, most of it mildly traditional and untouched by the rigours of the Modern Movement.

Myerscough-Walker should have known what he was talking about because although trained as an architect he was driven by economic necessity to take up the profession of architectural perspective. He was very talented and the finest examples of his work show how an artist of integrity can illuminate the finest new structures and elevate the most mundane.

At the Architectural Association (1943-56, Bedford Square, London, WC1, from January 18 until February 11) there is an exhibition of the work of this totally forgotten architectural artist. He is in fact a well-lived, living in his caravan in Sussex and busily engaged in painting abstracts. He has been discovered, again for our interest and pleasure by Gavin Stamp, the writer and historian with a penchant for the eccentricities of the 1930s.

Both Stamp and Myerscough-Walker, and indeed the Architectural Association itself, represents both the peculiarity and the richness of the English architectural scene. Where else would you find on display at the same time, the work of a neglected 75-year-old draughtsman, the work of a currently popular Greek house designer, and the geometrical: concrete achievements of one Mario Botta — an architect practising in the cultural hinterland between his native Switzerland and northern Italy?

The great joy of the Architectural Association and the tolerance of its audience makes it one of the best centres for the architectural debate in the world. New York cannot rival the atmosphere in London of laissez-faire, and Paris cannot resist the trend-mongering — the problem of where the real creative power of architecture is to be found, however, remains unanswered.

Architecture

Colin Amery

Eccentricity in perspective



View of the Roman Catholic cathedral in New Delhi, architect Henry Medd; drawing by Myerscough Walker,

What are we to make of the rediscovery of Mr Myerscough-Walker? The selection of his perspectives at the AA show clearly that he had a great gift for the accurate three-dimensional representation of architecture which he combined with strong colour and an enthusiasm for the dark, cloudy skies that dramatised the often uninspiring subject matter.

Clearly he was influenced by artists like Graham Sutherland and the Surrealists and once he had abandoned the perspective as a way of earning his living his paintings show, even today, a period understanding of the language of abstraction. He was able to present to the public a new building, using just plans and elevations, before it was erected. He could master the Lutyns Classical style, as in the New Delhi cathedral by Henry Medd as easily as the *moderne* manner for Howard Robertson. The best

example of his work in the show is entitled *London University Nocturne*, a representation of Charles Holden's Senate House seen dramatically lit and shadowed on a winter night.

The perspective has never really been trusted as a way of showing architecture. It is both too seductive and too unreliable except in the hands of the masters. There is no doubt it is difficult to do well and at the same time easy for it to flatter basically indifferent designs. Because of its unreliable reputation, many architectural practices have failed to keep the perspectives of the past, the result is that this is not a really representative show either of the man or the period.

Myerscough-Walker also designed some modest creations, the best of which is a circular house with floors cantilevered out from a central core in ferro-concrete. Although the built version of this design was

much modified — a semi-circular version made of brick with concrete for flat roofs was built in 1937 — it is still inhabited by the original client who says that it is a joy to live in.

Today, this reclusive artist is working on what he calls *Age IV England*, an unpublished work which explores the idea that the current (third) age of civilisation is drawing to an end with its reliance on the Renaissance ideas of space and the future — where the parabola and the cone-section will replace the right-angle.

The parallel exhibition at the AA is of Mario Botta's nine houses built over the past 10 years. Because he works on the edge of Switzerland close to northern Italy some critics have seen in his work a mingling of the architectural traditions of rationalism and regionalism. I think his work shows something much less pretentious, an

ability to transform the simple forms of the cube and the square into ingenious houses built of cheap materials. Clearly influenced by the ideas of the great American architect Louis Khan, he has been fortunate in the opportunities he has been given to build so many houses.

The work of that Greek architect Nicos Valsamakis shows how a sensitive architect can utilise the lessons of his time and then build in a way that is appropriate for his region. His Greek houses, simple and well-planned cubist essays, use the International Modern style in a way that suits both the climate and the surroundings. To contemplate one of his light and sunny villas shows how the cubist developments of modernism do have a place in the sun — they look so much less at home on these damp shores. His most recent design for the Hotel Amalia at Nafplion (1980) shows a wary lapse into post-modernism, as though he has lost his nerve — I hope this is not the case.

All three exhibitions are stimulating and are on show at the Architectural Association until February 11.

Two conservation issues mentioned in this column in 1983, Cakke Abbey and The Salutation, are still progressing. A working party has been set up under the chairmanship of Brian Lang of the National Heritage Memorial Fund to try to save Cakke.

It looks increasingly likely that the house, park and contents will be transferred to the National Trust with the need to fund repairs totalling £3m and an endowment of £1m. A public appeal for some of these funds looks likely, although the strict interpretation of "Heritage land" looks as though it will have to be modified by the working party to ensure that more land can be accepted by the Treasury in lieu.

The Salutation, Lutyens's immaculately-preserved house in Sandwich, Kent is back on the open market. Permission to develop the garden has rightly been refused — all that is needed is a sympathetic purchaser with £500,000 or so — which is nothing for a masterpiece.

The parallel exhibition at the AA is of Mario Botta's nine houses built over the past 10 years. Because he works on the edge of Switzerland close to northern Italy some critics have seen in his work a mingling of the architectural traditions of rationalism and regionalism. I think his work shows something much less pretentious, an

The Turn of the Screw/Coliseum

Max Loppert

At the centre of Britten's masterpiece, the moment that seems to touch to its very core, comes the sound of the celesta, stealing over an empty stage, and then the first offstage phrases of Peter Quint, those gradually exfoliating melismata curving around the single word "Miles!" At such a point, more than almost any other, one was able to focus on both the high quality of Saturday's revival by the English National Opera and

also the features of Jonathan Miller's production that prove slightly troubling on fresh encounter.

For the new Quint was Philip Langridge, a tenor with considerable concert-bald and Baroque music who is also a strong, sensitive singing actor; because he was able to release each invocation with a wealth of controlled agility and carefully varied colour-shading, Britten's marvellously per-

tive re-introduction into 20th-century opera of vocal coloratura for dramatically expressive means was made an experience of rare thrill — at once solemn, insinuating, and nocturnally seductive. But then, too soon through his "I am all things and bold," Quint appeared upon an upper balcony of Patrick Robertson's set, to become a "real" — too real — character, and some of the elemental trillism was immediately diminished.

PLG Young Artists/Purcell Room

Max Loppert

Friday's final sessions of the Park Lane Group annual series were fully as rewarding as the whole enterprise is reckoned to be — a statement that is itself sufficient praise. First on the platform was Joseph Sanders, an oboist who is not just a accomplished exponent but a musician of uncommon quality. His playing, ranging from the lively and interesting (Lutyens' Britten, two movements of Koechlin's Op. 58) to the longwinded dull (Roger Steptoe, Justin Connolly), had as its common factor a call for unfettered technique. In almost every aspect, bar a few harmonics towards the close, this was forthcoming; what I appreciated even more was the distinct cast

of Mr Sanders' performing personality — unexaggerated, even understated, yet full of poise and insight.

Sharing the second part were a solo pianist and a singer, John Lomberg, a previous PLG artist with the soprano Jill Marie. She showed himself here a soloist of infectious enthusiasm, rhythmic vitality and charm; there was no indication, in his offerings of Prokofiev, Barber, David Heath, or the Petrushka pieces, that he had stepped into the series at a late hour to replace another pianist. Whether Mr Lomberg, on this showing, is a fully-fledged virtuoso, is harder to gauge — the tone tended to clatter in bravura passages.

The mezzo-soprano Jennifer Higgins, accompanied by Erik Levi, disclosed a wide-ranging, individually coloured instrument — with better support and fewer incursions of breathiness, it might even be categorised a falcon — but little verbal sophistication in six Rousset songs (Does Miss Higgins Know, Claire Croiza's Rousset records). They are a mainly classless affair, though a selection of Joyce poem-settings (including two by Szymborska and an attractive new one by Anthony Powers) was put across more vividly; but here also inhibition seemed to interpose too much between the promise of the voice and its achievement.

If that is so, the excellence of the current cast — mostly new, apart from Stuart Kale's Prologue and Lois McDonald's fizzy original and vivid Miss Fierljeck — is the ensemble for which the whole performance was notable.

Whitbread increases

Whitbread and Co, whose Chiswell Street Brewery adjoins the Barbican Centre, is to sponsor a 1984 concert series in the Barbican Hall, with the Royal Philharmonic and London Symphony orchestra.

The opening concert, tomorrow Tuesday, will follow in February conducted by Claudio Abbado

The 1979 production (rehearsed by Miller himself) remains a brilliant way of playing a chamber opera in London's biggest theatre; and on current showing, with Lione Friend and the 18-man orchestra discovering a splendid new freedom in projecting the score across the spaces, with a cast admirably strong in most important particularities, is obviously an achievement as well as gain — the openness of the set and the increased visibility of the ghosts may permit a powerfully dramatic impression of opposed forces gathering to wage war for the children's souls, but at the same time both features help to sacrifice something of the opera's peculiarly claustrophobic atmosphere.

If that is so, the excellence of the current cast — mostly new, apart from Stuart Kale's Prologue and Lois McDonald's fizzy original and vivid Miss Fierljeck — is the ensemble for which the whole performance was notable.

conducted by Nina Milkins as Torcello in Mozart's piano concerto K. 467 (the "Elvira Madigan"), and Jill Gomez and David Wilson-Johnson in a performance of Faure's Requiem.

Two celebrity concerts with the London Symphony Orchestra will follow in February conducted by Claudio Abbado

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Music

YOUNG MUSICIANS' CHAMBER ORCHESTRA, conducted by James McMillan, flute, and Rachel Masters, bassoon, Mozart, Queen Elizabeth Hall (Mon), (0181 3191). Philharmonic Orchestra conducted by Oliver Knussen in the Di Mameri Music of Today series, Ligeti evening, Barbican Hall (Mon), (0181 8891). Michele Campanella, piano, Scarletti and Bizet, Queen Elizabeth Hall (Tue).

ROYAL PHILHARMONIC ORCHESTRA and Royal Choral Society, conducted by Yan Pascal Tortelier, with Nina Milkins, piano; Jill Gomez, soprano; David Wilson-Johnson, baritone; Mozart and Faure, Barbican Hall (Tue).

CHAMBERLAIN'S STRING QUARTET: Beethoven, with Queen Elizabeth Hall (Wed).

Academy of St. Martin-in-the-Fields, with Anna Brown soloist and director, Barbican Hall (Wed, 1pm). Violinists The Four Seasons.

Marianne Erdmann, flute, and Michael Dussek, piano, Haydn, Hindemith, Bax and Mozart, Purcell Room (Thur), (0181 3191).

Orchestra of St. John's Smith Square conducted by John Lubbock, Schubert and Mozart, Barbican Hall (Thur, 1pm).

PARKS

Dame Janet Baker, recital, Geoffrey Parsons, piano (Mon), Theatre de l'Athénée (0150727).

Vladimir Spivakov, violin, Boris Besh-

January 13-19

tier, piano; Beethoven, Hindemith, Szymanowski, Franck (Mon), Gaveau (01507205).

Marie-France Price, soprano; James Lockhart, piano; Lieder by Schubert, R. Strauss, Mahler (Mon), TMP — Chatelet (0234444).

ENSEMBLE INSTRUMENTAL DE GRENoble, conducted by Stéphane Cardon, Laure Morath, Hinschberg (Mon), Radiodiffusion France — Grand Auditorium (03615156).

NEWEL ORCHESTRE PHILHARMONIQUE, conducted by Marek Janowski, Bruno-Léonard Gérard, piano; Brahms piano concerto No 1, symphony No 2 (Tue), Théâtre des Champs Elysées (01536777).

ENSEMBLE ORCHESTRAL DE PARIS, conducted by Jean-Pierre Wagnleitner, Théâtre des Champs Elysées (Mon).

CONCERT HALL: National Symphony, Myung Whun Chung conducting, Beethoven, Hindemith, Dvorak (Tue, Wed, mat. Thur), Kennedy Center (202 7378).

WASHINGTON

Concert Hall: National Symphony, Myung Whun Chung conducting, Beethoven, Hindemith, Dvorak (Tue, Wed, mat. Thur), Kennedy Center (202 7378).

WEST GERMANY

Berlin Philharmonic: The Berlin Philharmonic Orchestra, and violinist Augustin Dumay, conducted by Aldo Malavasi, piano, Mozart (Wed), Wiener Streichsextett, Mozart and Brahms (Thur).

The Berlin Philharmonic Orchestra, under Daniel Barenboim, with pianist

There are some houses, neat and four-square, which look exactly like the child's eye view of a house. There are, equally, some houses which look so obviously bow a town should be, that they seem slightly unnatural.

We know these towns from the background of countless Italian Renaissance paintings we even visit them (places such as Carrara or San Gimignano), whereas they are carefully preserved, behind their city walls, as near to their medieval origins as is compatible with modern tourist requirements. Rarely can such a city be found where business goes on, very much as usual.

One such town is the second city of Syria — Aleppo. Still a great trading city, although its horizons no longer stretch from the caravans which came from Iraq and Persia with goods for voracious markets in Europe, it takes its physical form from its mercantile past. Who Queen Elizabeth I founded the Levant Company in 1591 (operating from Constantinople and Aleppo) there was already a sizeable presence of French and Venetian merchants operating from northern Syria.

The English, however, rapidly built up their position over the next century and became the largest European trading community in the city: St Paul's Cathedral was repaired with the

aid of a large donation from Sir Paul Pindar, whose fortunes were made in Aleppo at the beginning of the 17th century. The community of merchants in Aleppo were never far from the city as a whole; they lived under curfew (a reflection of the hostility felt by the Muslims for these successful godless women) and confined within their own khans. These were court yards, in which trade and living quarters were combined — trade below, living above. Even though the Europeans were in retreat by the end of the 18th century and by the time of Gertrude Bell's visit (1907) the city was the victim of a tug of war between French and German interests, not to mention those of the Ottoman Government, the khans still stood.

Now used as tiny workshops, storage areas, even car parks, there is little of their original function left — though one remarkable man, the Belgian Honorary Consul (for this is the city of Honorary Consuls) still lives in the Venetian khan, inherited when one of his family had the foresight to marry the daughter of the last Venetian consul in the late 18th century.

If the Honorary Consul is the most recent — the fulfilment of the Master Plan drawn up in the 1960s. Just in time the most constructive aspect of this plan — the sheltering of one historic sector of the town was the price paid.

What Aleppo preserves to a quite remarkable extent, is the extraordinary ability of the oriental city builders to play a kind of counterpoint in the planning of the spaces within the walls. It is a system based on extremes: streets are narrow, crowded and noisy — then they must be balanced by public and private places which are the antithesis of that — cool, quiet and beautiful.

If markets and main thoroughfares are labyrinthine and dirty (actually Aleppo is a remarkably clean city these days) then the mosque and the house are correspondingly clean and planned around generous courtyards, with water and plants to reinforce the feeling of rest — equally for eye and ear.

Aleppo, built of milky-beige limestone, in contrast to the mud and timber of the Damascus old city, is two cities — at least. The modern one is a spread-eagled modern place, with the first smattering of badly sited tower blocks looking over the shoulder of the old city. The old city itself is a complex of demarcated quarters: even now Christians, Armenians and other groups

keep to their own parts of town, just as the merchants of Aleppo never mix with the merchants of wool or fabrics.

The great encircling walls of the old city first give promise: the roads inwards pierce the walls beneath a series of gates, leading not simply through but zig-zagging, for these are fortifications, not ornament. Aleppo, with its great citadel as the core of the city, was magnificently secure.

The promise of entrance, leading into an immensely complex network of streets, some vaulted, some running along immense walls of mosque or madrasah, is delivered in which a visitor can wander undisturbed, with not a tour or a "guide" in sight. That air of promise continues: behind studded gates are the old houses, such as the Ghazalah.

Typically, for such 17th century town houses, the glory of this house lies in the use of

of the stonework and the lacework of the stonework canopies over each window. These, remnants of the Arabic screen, are the principal ornament, together with the gilded and painted lwan (open alcoves for prayers or receiving guests).

Gillian Darley

Theresienmesse, with Roger Norrington conducting the BBC Symphony and Singers, and the same quartet of soloists as for Wednesday's Morzello — Lillian Watson, Ameral Gunson, Glenn Winslade and Michael George. The performance was clean, limber, unexceptional, unexceptional.

It would somehow have made better sense if during the "festival" week we had heard all three of Schumann's rarely played string quartets. As it was, we made do with the first and the last, which was a pity (since in F major is arguably the most beautiful slow movement of all).

As string quartets, all three are indeed curiously distanced from their medium: the *Liederkreis* and the 16 of *Dichterliebe* bid a boyant farewell with ideas of astonishing freshness and power.

I don't believe I have ever heard such a weakness most powerfully revealed by such songs as "Ich wanderte unter den Bäumen" or "Ich habe in Traum geweinet" from *Dichterliebe*, which rely on constant and subtle modulation of phrase-length, texture and rhythm for their effect. Even the wilder contrasts of songs like "Schöne Wiege" (*Liederkreis*) were smoothed away by such an unrelentingly genial

and cultivated manner. At the

penultimate concert on Friday night of the BBC's wild and uneven Haydn and Schumann series was devoted entirely to Schumann. Martyn Hill sang two song cycles, and the Lindsay Quartet played the last of the three

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Private funds for Airbus

AROUND THE END of this month the UK Government is expected to decide whether to approve British Aerospace's application for over £100m in launch aid for the new A-320 narrow-body Airbus. Although there are powerful commercial arguments against such an investment, the betting is that it will be approved in some form.

Contrary to the Prime Minister's worst fears, the aircraft will not be another Concorde. It will have a firm base in established technology, and be produced by a European consortium that has shown it can make efficient aircraft which airlines want to buy. There is a widely held view that a substantial market for aircraft of this type will develop during the next few years.

But the case against Government involvement in the project lies in the nature of the risk involved. It will require vast sums of front-end finance and at best will not start to pay off for well over 10 years. Airbus will be competing in a market enormously more powerful market leader, in the shape of Boeing, which shows no sign of flagging.

Any assumption about the eventual rate of return could be thrown wildly out of line by movements in the sterling/dollar parity over the next decade. And even when the aircraft have finally been built, they will probably need further hidden subsidies in the shape of export finance in order to generate sales.

Rare example

Some of the arguments in favour of the application are not very convincing. There is no great record of technological spin-offs from civil aircraft projects of this type. Refusing to back the project would only give Boeing a monopoly if the world's airlines were prepared to let that happen. And the skills which might be threatened by such a decision might be more usefully employed in other ventures where Britain had a better chance of commercial success—the development of smaller aircraft, for instance.

Yet as a very rare example of successful industrial collaboration in Europe, the British involvement in Airbus Industrie is an asset that should not be lightly discarded. Moreover, its backers argue that the market place has changed so radically that comparisons with previous—largely unsuccessful—civil aircraft projects are meaningless.

Whereas in the past there were four or five potential competitors in Europe and three in the U.S., the main confrontation today is seen to lie between Boeing and Airbus. This means that

An imbalanced capital structure is not normally a reason for failing to develop a gold mine. But if there is anything in the company's argument, it can hardly be beyond the wit of some innovative merchant banker to devise a scheme that would involve the Government putting up risk capital for the project—much less than the total amount requested—to serve as a cushion for private sector loans. The debt would need to have minimal servicing costs in the early years, and the Government might offer a few of its shares in British Aerospace as a sweetener to achieve this. But there should be no Treasury guarantees, which would only fudge the issue.

The Government should make any support conditional on some measure of independent private sector finance. It should also do everything in its power to require Airbus Industrie to publish a proper set of accounts. Without basic data on the costs of making and selling its aircraft, it is impossible to draw any conclusions about the commercial performance of the consortium.

Reaganomics in a cold climate

ONE OF the many ironies about the current recovery in the U.S. economy is that worldwide disapproval of the principles behind President Ronald Reagan's economic policies has grown in direct proportion to the success of these policies in practice. The survey of the U.S. economy published yesterday by the Organisation for Economic Co-operation and Development is the latest example of this apparent paradox.

The acknowledgement that the U.S. is now enjoying "one of the most impressive combinations of strong growth and low inflation seen in recent decades" is only the prelude to a sustained critique of President Reagan's central policy failure, which "hides ill" for the medium-term future of the U.S. and the world as a whole.

Market sentiment

This failure is, of course, the U.S. government's inability to control its budget deficits. But the OECD is no more able than President Reagan's numerous other critics to identify specific penalties which he will face in the near future if his present policies are maintained. The overvaluation of the dollar may "appear incompatible with a sustainable balance of payments position"; high real interest rates may lead to a "marked deceleration" in house building; a rise in personal savings may weaken consumption. In general the recovery may prove "short-lived" and more "modest" than the normal experience. But this is hardly the stuff of a supremely confident politician's election-year nightmare.

President Reagan has relatively little to fear from deficits—on either the federal budget or on the U.S. balance of payments—as long as he can continue to finance them with ease on buoyant foreign exchange and bond markets and as long as optimism among equity investors continues to

boost consumer confidence and strengthen business balance sheets.

The question which critics of Reaganomics should be asking more forcefully is what happens when market sentiment turns? A fall of 20 per cent in the dollar would raise prices by 4 per cent, according to OECD estimates. Household wealth has increased by \$500bn, or 23 per cent of annual disposable incomes, as a result of the boom in the stock market between mid-1982 and mid-1983. The OECD mentions at another point in its report what would happen to consumer spending if this windfall were to melt away as a result of waning confidence in Wall Street?

The susceptibility of government policy to market psychology is perhaps the greatest imponderable to have dogged all economic planning in the last decade. Few economists or policymakers have yet found a way of allowing for it—underestimating and overestimating its importance by turns. Eighteen months ago, for example, most forecasters, the OECD included, were excessively pessimistic about a U.S. recovery.

Now the bond and foreign exchange markets are again refusing to be panicked by President Reagan's insouciance towards the deficits. But sooner or later sentiment will turn, it is mainly in their timing, rather than their substance, that the critics of Mr Reagan's budgetary policies have missed their mark. The latest news of slackening retail sales and money supply growth may even suggest that the long-awaited decline of the dollar and Wall Street is about to begin. But persistent critics of Reaganomics have lost too much money and prestige on the moment they may be safer to blame the modest setbacks not on the deficits but on December's frigid weather.

THE HEROIC Westerner marches into battle shoulder-to-shoulder with a tough Samurai warrior, nervously glancing over his shoulder lest his "ally" should stab him in the back.

The image will be familiar to anyone who read James Clavell's epic novel, *Shogun*, or saw the television dramatisation, starring the ubiquitous Richard Chamberlain, as the reluctant Western hero.

But it is no mere 17th century fantasy. It describes exactly one of the growing realities of modern industrial life: the uncomfortable position of enforced collaboration with a strong, unpredictable Japanese partner into which many Western companies are being forced in order to survive—not just in distant foreign markets, but also on their own front doorsteps.

Such relationships can take the form of licensing agreements, "original equipment" (OEM) deals, or "joint ventures" (many of which amount to little more than licensing).

A decade ago they were confined to a few types of product, notably cameras, cheap and simple consumer electronics, and "professional" electronic equipment such as copiers and cash registers. But now there is an almost endless roll-call of Western companies which rely on Japanese technology, and often on outright Japanese products. The range spans high-technology items as diverse as robots, cars, integrated circuits, video recorders, computers, and telephone exchanges. It grows almost by the week.

This is no mere matter of

using Japanese equipment to plug small gaps in one's product range, a tactic carefully practised for some years by the likes of John Deere and Caterpillar. The deals are often more far-reaching. Some are arranged to cover growing gulfs which have already opened up in the Western company's basic product range, among the most dramatic examples has been the desperate need of Thorn/EMI, Telefunken and Thomson for video cassette recorders, which resulted in their agreement to build European plants to make JVC's design, using many of its Japanese-made components.

Another such deal is the proposed General Motors collaboration with Toyota on small cars, which will be sold as "Chevrolet's."

Others embrace a Western company's attempt to exploit a technological innovation which is about to burst upon the market, but which failed to spot in time, or in which it did not invest enough. Here, the clearest case so far was Kodak's announcement a fortnight ago that it plans to pioneer the market for "camcorders"—combined 8mm video cameras and recorders—with machines bought in from Matsushita and tape from TDK, but sold under the Kodak brand.

In almost every case, the Western companies in these deals now have to live with the Westerner in *Shogun*: that they will wake up one morning, or will turn round on the battlefield, to find their backs neatly skewered by the sword of their friendly original partner.

In more down-to-earth language, they will discover that they have allowed their distribution networks to be used by the Japanese partner as a low-cost way of testing the market, and of building a reputation with dealers and consumers. Having also perhaps generated enough volume to justify the

Collaboration in industry

Beware Japanese bearing 'gifts'

Christopher Lorenz examines the risks facing Western partners who enter joint ventures and licensing deals with Japanese companies

politically useful step of opening a local factory, the Japanese company has decided to break loose and sell under its own name, leaving its erstwhile partner in the lurch.

To mix one's cultural analogies, the Samurai has used his Western partner as a Trojan horse.

For GM, Kodak, and particularly the shoals of smaller and

A conflict of expectations from the start

less hardy fry who have entered into such deals, the fear must be that they will share the bitter experience of several European electronic cash register companies, notably Sweda, which were told in 1980 by their Japanese supplier, Omron, that it had decided to go it alone and establish its own distribution network. You've been relying on Omron for years without even realising it, the company declared in noisy trade advertisements before going on to undercut the selling prices of its Western dependents and grab a sizeable share of the fast-growing market.

A similar, if less sudden, tactic was adopted in 1975-79 by Ricoh, Japan's largest copier manufacturer, after 15 years of selling only via distributors: Savin in the U.S. and several companies, including Nashua, in Europe. Ricoh's move to sell under its own name has had limited success so far—in a crowded marketplace, it is taking time to set up an extensive distributor network, and—

like Oniron—it continues to sell "factored" products in parallel to a clutch of Western companies including some of its original customers.

But the significant point is that its breakaway had a dramatic effect on Savin, the largest of its Western partners. In what amounted to a "beat the company" decision, Savin reacted by investing heavily in the manufacture of its own design of copier. Mr Eugene Glazer, vice-president of research at Dean Witter, estimates its outlay at "well over \$100m—a huge risk". Almost four years down the line its factory in New York State is still not fully operational, and its financial problems have driven it into the arms of a new owner, Canada Development Corporation.

There is nothing uniquely Japanese about these tactics. They are endemic to almost any licensing/OEM/joint venture relationships.

Mr Michael Yoshino, a Japanese-American who is professor of general management at the Harvard Business School, declared in noisy trade advertisements before going on to undercut the selling prices of its Western dependents and grab a sizeable share of the fast-growing market.

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word "go."

The most basic difference of view, and also often the most potentially damaging to the Western side, concerns the likely length of the partnership. In yet another example of the West's now notorious failure to match the Japanese ability to think and act in terms of long-range strategy, many Western partners seem to be caught short when their agreements collapse or simply fall to be renewed.

"We in the West still think only of filling short-term gaps rather than about the long-term consequences of such deals," complains Mr Tino Puri, one of McKinsey's most experienced international consultants. Mr Lawrence Franko, professor of international business relations at Tufts University in the U.S., goes further: "While the Japanese see joint ventures only as a first step, Western companies use them as a substitute for independent development," he claims.

All the deals tend to break down," says Mr Puri, pointing to examples, including Mitsubishi's successful break-away from Chrysler since 1980 in the U.S. car market.

Virtually the only lasting agreement Mr Puri can cite is the 18-year-old robotics link between Kawasaki and Unimation, which has developed into a successful joint venture in research and development, with each side continuing to make a substantial contribution.

Only when joint ventures are so far-reaching do they stand much chance of survival. Mr Puri maintains. This is the sort of collaboration between equal partners which motor and electronics companies, in particular,

are beginning to develop as part of a new international division of production, but which has not yet been achieved on any great scale.

So how can European and U.S. companies ensure that their many less ambitious, shorter-term collaborative deals are turned to their advantage? From all quarters, the message is remarkably consistent: When

The vital role of good technology development

negotiating the deal, the Western company should:

• Try to ensure that design of the product is not abrogated by the Japanese supplier.

• Not underrate the competitive value of its own distribution channels, which are the one thing its Japanese partner lacks.

• Try to ensure that design of the product is not abrogated by the Japanese supplier.

• Use their Dutch rival, Philips, as a substitute for the Japanese supplier.

They need not always try to compete head-on with the Japanese, he argues. But because of the risk and cost of diversification, many companies may be condemned to fight on ground that they already know.

Whether in new territory or not, it is hard to build a distribution advantage if your technology is weak. It comes back every time to your own technological effort, maintains a senior executive at Philips.

Mr Cor van der Kluut, the Philips board member in charge of consumer electronics, is emphatic that however widespread international collaboration may become—and Philips is involved in a welter of deals—"we must continue to make significant technological contributions to our products."

Unless companies do that, he says, "they simply become middlemen for someone else." Nowadays that "someone" is most likely to be a Japanese Samurai.

Men & Matters

City jolt

Professor Laurence Gower, known to his friends as "Jim", will this week give the fabric of the City of London another shaking. His final report on investor protection is to be published and will prompt many in the City establishment to reach for a strong drink.

For someone who reached pensionable age some time ago—Jim Gower was 70 last month—he seems to be very much in his prime. His last report, a discussion document which outlined his plans for investor protection, caused more of a stir in the City than the pipe which he constantly smokes and refills.

The Stock Exchange and Sir Nicholas Goodison its chairman, warned that its authority would be undermined if Gower's proposals were accepted. The influential City Capital Markets Committee, representing a wide range of City interests, and the Council for the Securities Industry all joined in the chorus of criticism.

Gower has little time for City hubub and special pleading. He has a straight on the shoulder manner of address which was well reflected in his discussion document on self regulation. He described the Lloyd's insurance market as a "somewhat disputatious institution" and a suitable example of unsupervised self regulation in action.

He summed up the criticism of the Council for the Securities Industry and said that there were those in the City that regarded it as "a fifth wheel on the coach with little prospect of ever becoming anything more useful."

As research adviser to the Department of Trade and Industry on company law, Gower comes from essentially a red brick university background, removed from the City universe of Eton and Harrow, and Oxford and Cambridge. He is Professor Emeritus at Southampton University, a solicitor and



honorary Professor of Law. He served on the Royal Commission on the Press between 1975 and 1977 and seems to have acquired a talent as a self-publicist.

"It is still pretty amateur in the City," he confided recently.

Back in view

Once a recluse, always a recluse? Well, not always—at least not if you are Edmond Safra, the very private Cenavabe-based banking tycoon. He came out of hiding last week to throw a lavish party in Milan which would have made even an American Express platinum cardholder blush.

The mysterious Safra, who last year let American Express take control of his Trade Development Bank for a mere \$550m, stood watching quietly as hundreds of glittering guests sipped champagne and gilded past a 90-foot long spread of gourmet snacks in the grand ballroom of Milan's Principe e Savoia hotel.

To the strains of flute and

harp music, members of Milan's financial élite moved across the room, arguing softly about whether Safra was worth \$700m or \$1.5m. The elusive Safra whose impending presidency at American Express is said to be causing problems for his controlling stake in Republic National Bank of New York, watched indulgently as his amorous admirers made merry.

Just before heading for the exit, where an inconspicuous dark blue Alfa Romeo was waiting, he told one guest that contrary to U.S. press reports, no problem would be posed for Republic National by his assumption of the Amex presidency.

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"It is still pretty amateur in the City," he confided recently.

Job hunting

Amid empty shelves and cardboard boxes, David Newbigging was last week packing away the vestiges of 30 years of working life in Hong Kong. Over the weekend the former chairman of trading conglomerate Jardine Matheson left the Colony with his family en route for a farewell tour of Jardine's regional offices. He will settle in London in April to see what opportunities there are for an ex-taipan, nearing 50 and still "in pretty good nick."

Newbigging was born in China, joined Jardine's—"the princely Hong"—in 1954 and became chairman or taipan, in April, 1975. His life at the top came to an end in September last year when the Keswick family, descendants of founding father William Jardine, tightened their grip on the company with 40-year old Simon Keswick succeeding Newbigging as chairman.

Gossip-burdened Hong Kong was agog at the boardroom feuds rumoured to have shaken Jardine's for much of last year, with the Keswick camp seeming to embody the qualities of irresistible force and immovable object respectively.

For the next six months—without pay, since he continues on terms of implying management efficiency at the MoD. The combative Heseltine apparently decided he needed outside help after his own inquiry through Minis—the management information system for ministers.

Heseltine had been impressed by Levene's acumen in building up USI,

FOREIGN AFFAIRS

The diplomacy of mere gesture

By Ian Davidson



Andrei Gromyko (left) and George Shultz

THE EUROPEAN Security Conference which opens in Stockholm tomorrow has come to be recognised as a much more important event, in political terms, than when it was first proposed. After the abandonment or suspension of three East-West arms negotiations, Stockholm has become the prime focus of hope for these who set store by security talks between the opposing alliances.

After an appalling deterioration in U.S.-Soviet relations, the gathering of foreign ministers from 35 countries to discuss European security, and the prospect of bilateral meetings between the U.S. Secretary of State and the Soviet Foreign Minister, have been invested with European hopes for some kind of superpower thaw. The danger is that these hopes have been greatly overdone, and that disappointment will be correspondingly stark.

Disappointment is almost inevitable if public opinion expects any speedy and dramatic breakthrough in the ostensible business on the conference's agenda. The purpose of the negotiations is to draw up confidence-building measures governing the operational activities of the conventional forces on either side of the Iron curtain; this would involve, among other things, advance notification of troop movements and manoeuvres, so as to guard against the danger of surprise attack or war by misunderstanding.

Some rudimentary rules of this kind are proposed already to be in force as a result of the 1975 Helsinki agreement. But the Russians have not always observed those treaty obligations, and since it is the West's objective to secure more detailed and more binding constraints in future, over a geographical area which would for the first time extend right across European Russia, it is evident that the negotiations will at best be a long hard slog with the Russians resisting every inch of the way.

Only if the negotiations achieve real progress on these confidence-building measures will the conference move on to a second stage of discussing arms reductions as such. On the most optimistic assumption, that second stage will not start for several years—if ever.

In theory this week's ministerial circus is supposed to give the conference a good send-off: the negotiations won't start in earnest until the foreign ministers have gone home. In practice, the speech-making and the hoopla have been invested by popular expectation with a political significance transcending by far the nuts and bolts of troop movements. The question most generally and most anxiously being asked is: will this week's meeting mark an easing of tension between the two camps?

Nothing constructive can be expected from the Russians. No doubt they would like to be treated with more friendliness by the Americans; no doubt they would like the West to be distracted from the outrage of their organised terrorism against the people of Afghanistan, and from the scandal of the shooting down of the Korean airliner. But it is hard to think of any change of policy which Moscow would be likely to adopt, so as to deserve a more confident relationship with the West.

On the contrary, the only thing to be expected from Mr Andrei Gromyko, the Foreign Minister this week, is a certain amount of disinformation and propaganda. This propaganda is more probable because the Russians will want to divert attention from the fact that it is they who have just walked out of three arms control negotiations.

Since the Russians do not want the Stockholm conference to succeed in its stated objectives, they can probably be counted on to put forward (not for the first time) a raft of quite different ideas which might sound good to the man in the street, but which would be without real meaning or value.

Among other things, they may propose unverifiable freezes of certain classes of weapons, or unverifiable weapon-free zones, or reciprocal (but unenforceable) declarations on the non-use of nuclear weapons.

Such notions would be all show and no substance. The danger is that Western public opinion may be so hungry for any evidence of East-West rapprochement that it may put pressure on Western governments to succumb to the diplomacy of gesture, however empty and specious.

Something more may be expected from the Americans, at least in atmospheric terms. For some time now President Reagan has been avoiding public expression of his extreme anti-Soviet feelings, and he recently recanted on his celebrated characterisation of the Soviet Union as "the focus of evil". Last week Mr George Shultz, the Secretary of State, signalled a new American readiness for a thaw in U.S.-Soviet relations, provided the Russians reciprocate, and more of this kind of language may be expected in the President's speech scheduled for today.

This change of tone is in part a reaction to domestic political pressures, in part a response to demands from America's European allies. The recovery of the U.S. economy will be a strong card for Ronald Reagan if he decides to run again; but the bankruptcy of his foreign policy, from Lebanon to El Salvador, makes him vulnerable to Democrat opponents. They cannot easily criticise the details of his nuclear arms control proposals in the defunct Geneva talks; but they can argue, more plausibly, that a President who ceaselessly vilifies the Soviet Union not merely

is unlikely to secure any arms control agreement with Moscow, but also risks making the international situation more dangerous than it need be.

President Reagan may also recognise the need to improve his image on the side of the Atlantic. European leaders, including Mrs Thatcher, have been calling for improved dialogue with the Soviet Union, and last month's Nato meeting urged "mobile dicta", the opportunities for "genuine détente" with the Warsaw Pact.

Whether the change of tone signals a corresponding change of policy, let alone a change of attitude, must be dubious. At Ronald Reagan's age, basic attitudes do not change easily; on the other hand, the actor may not find it too difficult to adapt the script to elicit the applause. If he modulates his language to suit his re-election campaign, and if in the next few months the Russians were to conclude that their propaganda was failing to split the West, perhaps they might elect to resume negotiations with Washington, at least on the issue of strategic nuclear weapons.

Such a resumption would be doubly welcome: it would ease

the domestic agitation in the West, and it would offer some prospect of a slow-down, conceivably even a reversal, of the nuclear arms race. Whether the re-election of Mr Reagan would be equally welcome to western Europe (let alone to the Soviet Union) is another question: Moscow has to reckon the disadvantages of an anti-Soviet U.S. President against the advantages of one who has alienated much of public opinion in western Europe.

Yet important though they are, arms control questions are not the heart of the matter. Some cynics argue that an arms control negotiation makes its only positive contribution to peace at the moment of its inauguration from the moment it is downhill all the way. Even if this is an overstatement, it is clear that arms control talks are only a factor, probably a very small factor, in the maintenance of world peace.

The real trouble with the Reagan Administration is that it still has not evolved any overall strategy for dealing with the Soviet Union. To be sure, it is not an easy task to prescribe what such a strategy should look like. But it would certainly not be based on the presumption that Moscow is the puppet-master behind every Left-wing regime and every guerrilla movement; it would certainly not be based on the presumption that America, and so on indefinitely.

No doubt the political talk is being stirred up by the conservative parties and the sections of the French property and professional classes who regard a Socialist government as not quite legitimate, and a temporary usurpation. But the Mitterrand Government has not been stirred up by the conservative parties and the sections of the French property and professional classes who regard a Socialist government as not quite legitimate, and a temporary usurpation.

The paradox is that the Reagan administration's fevered efforts to protect the free world against Communism are, to a large extent, either beyond the call of duty or counter-productive. Russia is, no doubt, an expansionist and trouble-making power. But the U.S. is immensely secure and could, with advantage, for itself and the rest of the world, take a much looser view of events in other countries. When Ronald Reagan speaks today, and George Shultz tomorrow, we should be hoping, not for some new arms control proposals, but for indications of a more balanced and a more coherent U.S. foreign policy.

EACH TIME I visit Paris, more buildings appear to have been cleaned, but there also seem to be more policemen of every kind and hue around the Elysée Palace: uniformed men buddied together in mini-buses or in the streets, as well as non-uniformed but obviously security men in the many cars which somehow or other seem to have been able to park near the gates of the palace.

The other dominant impression on my visit last week was the extreme politicisation of every issue. The seven-year presidency was instituted by General de Gaulle to give France periods of stability, which would not be dominated by electoral motives. Yet in that it has entirely failed.

The Presidential election is not due until 1984 and the parliamentary elections until 1986. But already the minds not only of politicians, but of businessmen and bureaucrats, is focused on them, as well as on the delicious possibilities of a period in 1986-88, when the President and Parliament might come from different parties.

The escapism into parisan politics has no foreseeable end. The elections this year for the European "Parliament" are being treated as a dress rehearsal for later events; and even after the presidential elections of 1988, there will be the parliamentary elections of 1991, and so on indefinitely.

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By Samuel Brittan

Paris in the winter—or 'I've been here before'

By Samuel Brittan

Mitterrand is busily promoting the need for a "technological initiative" for the EEC, which would be all too likely to repeat the story of the "sniffers" (and Concorde) and the threat of Airbus on a large scale.

Whenever politicians and bureaucrats spend money that is not theirs on projects they do not understand, which otherwise would not be financed, the result is normally the same.

"Technology

aside, the atmosphere in France is reminiscent of Britain during the Callaghan-Healey period.

It is difficult to see why

France, after the devaluation of 1983, should not have a better growth prospect. Indeed, French exports have risen rapidly in the last twelve months and faster than those of Germany; which Finance Minister Jacques Delors is willing to concede is one benefit from the falling dollar and the 1983 franc devaluation.

The atmosphere is reminiscent of Britain during the Callaghan-Healey period.

The current balance of payments is now moving towards a surplus, which the Government would like to increase to repay recent international borrowings.

The prospective strength of the current account, together with the weakness of the D-Mark on international markets may delay the next franc realignment in the EMS, even while French costs continue to rise at more than twice the German rate.

That is one reason why the recent rapid rise in exports is expected to dwindle away.

There are two rational choices

the French authorities could make. One would be to make a serious attempt to reduce the inflation rate from the 5 to 8 per cent now in prospect for 1984 to the German level of 3 or 4 per cent. This would mean continued stagnation or worse for a while, but there would be light at the end of the tunnel. Alternatively, they could try to live with and stabilise current inflation rates. This would mean accepting a continuing series of EMS realignments. The combination of a Wilsonian hang-up on the exchange rate, combined with the unwillingness or inability to launch a genuine monetary attack on inflation, risks landing the country with the worst of both worlds.

Letters to the Editor

Pension schemes and use of surplus funds

From Mr J. Quarell

Sir—Mr J. M. Young (January 9) criticises the letter from John Garnett of the Industrial Society who wrote (December 29) expressing surprise at the reports of a payment from an occupational pension scheme to the employer based on an actuarial "surplus" shown on a periodical valuation.

Mr Young appears to be unaware of the legal position of trustees who are appointed simply to administer the pension trust. The employer's interest is as a settlor entitled only to a payment if the trust assets after the objects are fully satisfied. That is normally when the scheme is wound up and there is then a crystallised surplus. The periodical valuation usually

shows any "surplus" after taking into account estimated future contributions and investment income as well as estimated future liabilities. The actuary would be the first to agree that such a "surplus" depends entirely on his judgment of future developments. This is why it is necessary to make periodical actuarial valuations used mainly to advise the employer as to the future contributions the scheme will have to meet the word "surplus" is quoted because I believe that it is the wrong use of the word. It is only one person's view of an amount over the above that is required to meet his view of the liabilities. It is also calculated at one particular, favourable or unfavourable, point in time.

It is therefore artificial and it could prove to be very far removed from what happens in reality.

Apart from small payments to compensate the employer for any premiums he may have paid to the Department of Health and Social Security the trustees' legal responsibility to the members would, I believe, justify them only in the most exceptional circumstances if they anticipate the payment to the employer of an ultimate surplus on winding up the scheme.

John J. Quarell,
1, Carville Avenue,
Southborough,
Mr. Tunbridge Wells,
Kent.

A float for a project fund

From Mr L. Newman

Sir—Your article of January 4 regarding British Aerospace's £437m Government aid request for Airbus wings and the similar £113m development funding for Rolls-Royce and its V-2500 aero-engine fully highlights the multiple conundrum in which government and state-owned corporations find themselves.

Perfectly proper requests for funding by government can lead to charges of "band-out" and belief in "cap-in-hand" projects. Naturally, government is unwilling to spend in the light of PSBR and restrictions on spending. In addition, funding decisions are made more difficult by the complexity of weighing the balance of risk and, the corollary, the balance of success and likely payback. These projects have the reputation of overrunning on time and cost. Is there a solution?

Certainly it is possible to imagine a particular financial mechanism, call it a project fund, which would be funded more or less conventionally via a prospectus and issue. Risk would be accepted by the underwriters and investors. Public scrutiny would be turned on to the venture from the outset. Investors would not own a share in the project but be rather in the position of bond holders. The fund could be floated fixed price or tender, over fixed or variable term and fixed or variable rate. Indeed, if the project fund were handled as if it were a corporate entity with p/c and balance sheet equivalents a dividend method could be used instead of interest rate.

Ivan Newman,
27 Spennell Drive,
Chelmsford, Essex.

Manipulation of appointments

From the Leader,
Greater London Council

Sir,—I write to draw attention to the blatant manipulation of appointments by the Department of Transport, which has resulted in the leader of the Conservative group of Greater London Council being removed as a member of the Port of London Authority. Alan Greengross, a transport specialist, served as a GLC nominee for the past three years and the current Labour administration recommended that he should be reappointed when his term of office expired.

Extraordinarily, Ministers from Mr Greengross's own party have now decided not to re-appoint him. It is hard to escape the conclusion that the decision has been reached because of Mr Greengross's opposition to the Government's plans to abolish the elected GLC in favour of a series of joint boards and appointed quangos. Is this the kind of overt use of political patronage to reward friends, punish enemies and eliminate opposition that we can expect to see in the quangos which the Government intends to replace the council should it succeed in abolishing the GLC?

Ken Livingston,
County Hall, SE1.

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FINANCIAL TIMES

Monday January 16 1984

RUSH & TOMPKINS
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Terry Byland on Wall Street

Oil groups find riches in backyard

ONE of the few solid spots in a shifting marketplace over the past month has been the oil share sector, where turnover has been consistently high and some, if not all stock prices have been moving higher.

Three separate blocks of Im Texaco stock changed hands last week and other active issues ranged from Exxon, the industry's world heavyweight, to Unocal, the Californian oil group which has just been elected to the club of big prospects.

But the overall activity in the oil stocks has to a degree masked the continuing uncertainties underlying the sector. Setting aside the takeover features that have held the centre of the stage, stocks in the main groups have barely held pace with the market over the past month.

Exxon and Standard Oil of Ohio, to take only two of the well known names, are still trading around the levels recorded in mid-December.

The sector trades at around seven or eight times earnings, compared with about 11 times for the Standard and Poor's 500 stock index, so investors are evidently not expecting great things in the short term.

Indeed, the expectation that world oil prices will remain low is one of the chief props beneath the confidence of the stock market. The coup in Nigeria has cast fresh doubts over Opec members' ability to stand together or to resist price-cutting pressures.

Company	Market cap (\$m)	U.S. res./prod.	res./prod.
Dynco Pet	124.8	5.2	
Falcon	227.7	8.6	
Lever Pet	203.4	4.2	
Sabine Corp	305.4	6.1	
Louisiana L	941.7	4.6	

But just as the industry used to claim that oil exploration always continued, whatever happened to prices at the wellhead, the stock market now seems to be saying that reserves, safety at home in the U.S., will always be the investor's best friend.

The heavy turnover in Texaco since its apparently successful acquisition of the Getty Oil reserves, albeit at the highest takeover price on record, suggests that the institutions will applaud moves by the U.S. majors to expand their holdings of U.S. oil and gas reserves.

However, the high cost of playing this game – not even the Seven Sisters can hand out \$10bn without blinking – may be one reason why stock gains have been in the potential hit targets rather than in the prospective bidders, which would have to pay the piper.

The excitement of the Getty deal has drawn attention to the host of relatively small U.S. exploration and production companies. It has arrested and sometimes reversed a slide in stock prices that reflected uncertainty at Opec and lower world crude prices.

The Rotan Mosle energy division of Paine Webber Mitchell Hutchins reports a fall of 12 per cent last year, and have made further ground since, as investors have taken note of the U.S. reserves of oil and gas owned by particular companies.

The outstanding feature, not surprisingly, has been Superoil Oil, although that stock has already gained 29 per cent by the end of the year and may have to wait for a bid before making fresh ground.

Petro-Lewis has also outperformed the sector over the past month, but the board's comment at mid-week that discussions now under way might take some time to reach fruition may take some of the bounce out of the share price.

Louisiana Land, with a 71 per cent gain in the stock price last year, has been another takeover favourite.

One point to watch, according to Rotan Mosle, is that stock prices of these smaller domestic energy companies have shown themselves to be closely linked to the fortunes of Opec.

It is likely that the low level of the stocks at present marks their potential for recovery if Opec recovers the price initiative again.

The trend of the past six months has clearly been for stock prices to reflect the values placed on reserves rather than on earnings potential.

More significantly, earnings were rising steadily in the second six months of the year, but that was not reflected in stock prices, which only turned higher after the Superoil Oil and Getty deals had sparked off awareness of the importance of U.S. reserves.

Arafat bids to restore relations with Hussein

BY ROGER MATTHEWS IN AMMAN

MRS YASSIR ARAFAT, chairman of the Palestine Liberation Organisation, is making moves to restore relations with King Hussein of Jordan and to co-ordinate progress towards a Middle East peace settlement.

A senior PLO official said yesterday that he expected Mr Arafat to visit Jordan later this week "to break the ice in his relations with King Hussein" caused by their failure last April to agree on a joint response to U.S. President Ronald Reagan's peace proposals.

Mr Arafat has also decided that his number two and principal military aid in Arafat, the main PLO guerrilla faction, should take up virtually permanent residence in Amman.

Mr Khalil al-Wazir, better known by his code name Abu Jihad, arrived there on Saturday.

Abu Jihad is to see King Hussein before Mr Arafat's arrival, and together with Mr Hanan Hassan, one

of the founder members of Al Fatah will co-ordinate future policy.

A PLO official said: "This is the strongest presence Fatah will have had in Jordan for 14 years, and will be a key factor in ensuring closer contacts with the Palestinian people living on the West Bank and Gaza."

Abu Jihad would say only that he had come to Amman to discuss "the situation surrounding the struggle of the people on the Israeli-occupied West Bank."

Mr Arafat may have preliminary discussions today with Crown Prince Hassan of Jordan in Rabat, where both men will be attending the summit meeting of Islamic nations.

PLO members in Amman believe that the timing of Mr Arafat's visit reflects both his success in re-establishing his ascendancy over Fatah, and the decision by King Hussein to recall the Jordanian parliament,

half of whose members come from the West Bank.

Although Mr Arafat faced criticism last week during meetings of Fatah because of his unilateral decision to visit Egypt, he appears to have consolidated his position in the organisation.

He was only reprimanded because of the way he did it, not because of the political decision to do it," said a PLO official. "Fatah is trying to clip his wings administratively, but they are still having to let him fly politically."

Mr Arafat is said to be anxious to discuss long-term strategy with King Hussein, and his aides warned yesterday against expecting any immediate breakthrough.

It was thought unlikely that this meeting – at which the most implacable opponents of Mr Arafat would be represented – could be held much before the end of February.

Shelling closes Beirut airport as Lebanon fighting flares

BY NORA BOUSTANY IN BEIRUT AND PATRICK COCKBURN IN LONDON

BEIRUT airport was closed by shelling yesterday, and U.S. naval vessels off the coast opened fire against gun positions in the hills overlooking the Lebanese capital in a sudden escalation of violence.

The airport, on the southern fringes of Beirut, was closed after a fuel depot belonging to the U.S. marines stationed nearby was set on fire by artillery and mortar shells.

The escalation in the fighting underlies the failure of the Lebanese Government to get a new security plan agreed. Senior officials in Washington said yesterday Syria had sabotaged the new scheme, because the Syrians believe the U.S. marines and the multinational force will inevitably be withdrawn.

The security plan originally envisaged a disengagement of opposing forces in Lebanon to allow the marines under a comprehensive new security pact, but the shelling yesterday implies that the diplomatic stalemate will continue.

Washington had hoped that the 34,000-strong Lebanese army could be used to take over positions held by the marines under a comprehensive new security pact, but the shelling yesterday implies that the diplomatic stalemate will continue.

David Lennon writes from Tel Aviv: The future control of the Israeli-backed Christian militia in southern Lebanon has been thrown into doubt by the death of its commander, Major Saad Haddad, 41, at the weekend.

Israel and Lebanon have been unable to agree on a successor, despite prolonged discussions since Major Haddad became seriously ill with cancer three months ago. Is

rael hopes that informal talks at his funeral today may produce progress on selecting a successor.

The 1,000-strong militia, trained and equipped by Israel, served as a buffer force between Israel and the PLO forces in southern Lebanon before the Israeli invasion in June, 1982.

It was commanded by the controversial Major Haddad, a regular Lebanese army officer who was later denounced by Beirut as a traitor because of his close links with Israel.

Under the terms of the peace agreement worked out between Israel and Lebanon in May last year, Major Haddad's militia was to be integrated into a southern Lebanese territorial force.

That agreement has never been ratified by Lebanese President Amine Gemayel, however, and the territorial force has not come into being. Major Haddad now presents the Lebanese president with an opportunity to extend his control to the south.

Israeli inflation at record 190%

BY DAVID LENNON IN TEL AVIV

ISRAEL'S inflation climbed to a record 190 per cent in 1983, deepening the country's economic crisis and spawning a spate of strikes by civil servants demanding compensation for the erosion of their wages.

All government services were shut down for two hours yesterday as the staff held warning strikes in protest over government delays in negotiating wage increases.

This followed weeks of disruption by civil servants, who claimed that their salaries have been eroded by 33 per cent by the soaring inflation of the last quarter of 1983.

The Histadrut demanded that in future compensation for inflation be paid to wage earners monthly if no agreement is reached soon.

The central bureau of statistics announced yesterday that the cost of living index rose by 11.8 per cent in December, bringing the annual inflation rate to 190.7 per cent, compared to 131.5 per cent in 1982.

With the introduction of a new austerity programme in the last quarter of the year, inflation accelerated sharply to 55 per cent in the period October-December.

This was the result of a 23 per cent devaluation of the shekel in October, followed by daily depreciation of the shekel and cuts in government subsidies to basic commodities.

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'New relationship' offer to Moscow

Continued from Page 1

the terms of the Nato "dual track" decision of December 1979.

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It also warned that the forthcoming meeting between Mr Shultz and Mr Gromyko "could in no way replace the Geneva talks whose breakdown the Soviet Union blames on the West."

The chances of the Stockholm

meeting will depend in the first place on whether the Nato countries, and above all the states of Western Europe, are ready to withdraw from the policy of confrontation with the countries of the socialist camp which is forced upon them by the U.S.

Socialist Industry added in a commentary which strongly hints at continuing Soviet efforts at Geneva to divide the Western alliance.

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East-West relations also dominated a subsequent meeting with Mrs Margaret Thatcher, the Prime Minister, at Downing Street.

Slower growth in U.S. forecast

Continued from Page 1

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It cites prospects of sizeable government deficits, high nominal and real interest rates and a strong dollar which seems incompatible with a sustainable balance of payments position" as a combination of forces which might mean that the economic upswing will "prove shorter-lived than has been the usual U.S. experience."

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SECTION II – COMPANIES AND MARKETS

FINANCIAL TIMES

Monday January 16 1984



INTERNATIONAL CREDITS

Hopes of rapid revival in market are dashed

BY PETER MONTAGNON IN LONDON

THERE WAS a lot of wishful thinking in the Eurocredit market last week as banks began to scan the horizon for the first big new deals of 1984.

As usual in the quiet period at the start of any year rumours of prospective borrowings abounded. Yet on Friday hopes of an immediate New York revival of the Eurocredit market were dashed as, one by one, officials in Paris, Rome and Copenhagen rebuffed market talk of the imminent launch of large new credits.

Admittedly some of these rumours were not entirely without foundation. Denmark, for example, is now looking closely at the floating rate note market because it feels that rates there are cheap enough to make it worth launching an issue to prepay existing dollar debt carrying margins of 5 per cent.

But this means that would-be lenders in the Eurocredit market face an even tougher struggle in pricing new business out of the recalcitrant Danes. Besides, Denmark's gross new borrowing requirement in 1984 is small; at just over \$1bn, and theoretically the amount is already fully covered by undrawn Eurocredits of \$1.6bn.

Similarly, a wave of gossip centred on Italy because of last month's legislation allowing the Government to borrow for the first time in the name of the republic, thus bypassing the state-owned agencies which have traditionally been used as a channel for capital imports. The republic would be an attractive name for many banks because of its rarity value.

Some also argue that a large loan from the republic itself would be an elegant way of relaunching Italy's foreign borrowing programme in the event of a solution to the lengthy legal disputes over Banco

Ambrosiano. Unsatisfied Ambrosiano creditors have been boycotting Italian business for more than a year.

Bank of Italy officials deny, however, that any borrowing is planned. Italy's gross medium-term borrowing needs in 1984 are expected to be relatively small at around \$3.5bn, so there is not much need for a jumbo loan; nor, the officials say, is Italy planning a yen credit despite offers of a such a deal from Japanese banks.

The change in legislation is thus viewed as a precautionary measure which would allow the republic to tap the loan market in its own name, and if when a need or opportunity arose at some time in the future.

So by the end of the week the Eurocredit market was still left with little to get its teeth into, except for previously announced deals such as the Ecu 250m loan for the state-owned Italian energy group, Ente Nazionale Idrocarburi (ENI).

Also coming to the market shortly is a \$200m 10-year project financing for the Ok Tedi mining venture in Papua New Guinea, to be led by BR Asia, while Qatar is still negotiating terms of the \$100m credit it is to seek for its petrochemicals company.

Texaco is meanwhile assembling an \$8bn credit to finance its purchase of Getty Oil, although this deal, which is being put together by the company itself, is hardly a conventional Eurocredit.

The ENI deal, though a tiddler by comparison, is probably more of a test for the syndicated loan market itself. A formal mandate is expected to be awarded early this week to Morgan Guaranty, Istituto Bancario San Paolo di Torino, Bank of Tokyo and Banque Indosuez. The loan will be divided into a five-year tranche of Ecu 100m and an eight-

year tranche of Ecu 150m, with margins starting at 5% per cent and rising later to 7% per cent.

As expected, Brazil has postponed until next week the signing of its \$5.5bn loan to which contributions are hovering around the \$6.4bn mark. Leading bank creditors are still adamant that all the country's creditor banks must join the operation, however small their contributions, before it is signed.

This will obviously take some more time, but the official reason for the delay is that some banks are committed to the loan and want more time to study the fine print in the legal contract.

These are obviously at two extremes of the credit scale - a single-A finance company compared with a top triple-A government. But

does this justify a 143 basis point difference in yield?

The same phenomenon has occurred in the D-Mark sector. On Thursday, R.J. Reynolds, the U.S. tobacco conglomerate, got away with a 7% per cent coupon for a DM 125m, 10-year bond. Investors could not buy enough - it too traded at a 4% per cent premium, yielding just 7.32 per cent.

Michelin Finance, on the other

hand, had to pay 8% per cent on a DM 100m bond with a life of only five years. On Friday it was yielding 8.88 per cent. Spain had to cancel its issue altogether.

The inference must be that investors are not short of money; they are very selective. Only borrowers with the right names will be successful in such market conditions.

The problem is to persuade these sought-after borrowers - primarily

ever, two jumbo floaters are rumoured to appear this week, probably from Denmark and Malaysia.

New issue activity in straight bonds should also continue to be strong this week. Friday saw the long U.S. Treasury bond rise by over a point in reaction to statistics showing that U.S. retail sales, industrial production and wholesale prices were all lower than expected in December. The secondary Eurodollar bond market picked up too, with prices rising by around 1%.

However, many corporate treasurers still expect rates to fall and feel that current absolute levels are too high. Many companies are cash-rich, and can borrow short-term money cheaply in the commercial paper market.

Straight bonds have started to overtake floating rate notes again in terms of new issue volume. However, the S500m rise in the U.S. M1 measure of money supply, reported on Friday night, was slightly larger than expected, though not seriously so. Providing the right borrowers tap the market, their issues should do well in this environment.

In the Swiss primary market last week, Mitsubishi Electric's SwFr

INTERNATIONAL BONDS

Investors care more about names than yields

BY MARY ANN SIEGHART IN LONDON

INVESTORS in the Eurobond market have almost ceased to care about the yield they receive on their bonds. What they want is a good name, preferably with a short maturity.

Last week, for instance, a \$100m, 12-year, 11% per cent deal for Nippon Telephone and Telegraph traded for a short time at a premium over its par price, giving a yield of around 11.3 per cent. Because the issue was guaranteed by the Government of Japan, and therefore qualified as "Japan Inc.", demand was huge.

By contrast, a \$100m, seven-year, 12 per cent bond priced a 9% for Beneficial Finance was trading at a price of 98% on Friday to yield 12.23 per cent.

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CURRENT INTERNATIONAL BOND ISSUES															
Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %	Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS								Japan Medical Supply ***\$	40	1989	-	2%	100	Citicorp Bk. [Switz]	2.375
Marina Mfg. \$	100	1991	15	4	100	Messers Int.	-	Japan Dev. Bk. \$	100	1994	-	5 1/2%	100	SBC	5.500
Den medicis Credit. \$†	50	1991	7	11 1/2	100	SG Warburg, Bkars. Tst.	11.750	Asian Dev. Bk. \$	100	1994	-	6	98 1/2	SBC	6.060
EB \$	150	1990	15	11 1/2	100	Nikkei Sac.	11.827	Eis Sovillers de Eme, ***\$	50	1988	-	7	100	UBS	7.000
Sundown Inc. & Bldg. +a†	100	1994	10	5 1/2	100	CSFB, Sunzono Tr. Int.	12.221	EBR ***\$	150	1991	-	5 1/2%	100	IBS	5.750
Beneficial Inv. \$	100	1991	7	12	99	Deutsche Europa, Reit. Planning.	-	Nippon Express	100	1994	-	5 1/2% / 6	100	J. Henry Schroder Bk.	-
Rowan Inc. \$	40	1988	5	8 1/2	100	Nikkei Sac.	-	Sony Denki ***\$	40	1988	-	2 1/2%	100	SBC	-
Mitsui Indu. \$	70	1989	5	8 1/2	100	Messers Int., Boring Bros., Deutsche, Parkes, Bk Int.	-	Sundown Corp. ***\$	50	1989	-	2 1/2%	100	CS	-
Nippon Tel. & Tel. \$	100	1990	6	11 1/2	100	Lehman Bk.	11.375	Rep. of Austria	1500	1994	-	-	100	SBS	5.500
NEC Hydr. +†	200	1994	20	12 1/2	98.24	Chase Manhattan/AmEx, Robinson Humphrey/Amex, Mgt. Credit, Parkers	-	STERLING	50	1994	18	11 1/2	99 1/2	Hambros, Kleinwort Benson, SG Warburg	11.462
Computer Products \$	20	1995	15	7 7/16	100	Mgt. Corp., Amex Int., Mgt. Stanley	11.875	ECB \$	100	1989	5	8 1/2	100	Amro Bank, ABN	8.500
Ageo Insurance \$†	50	1981	7	11 1/2	100			UX FRANCIS	500	1989	5	10	100	Biqu. Gen. du Lux.	10.000
								Swedbank \$	250	1989	5	10 1/2	100	Biqu. Gen. du Lux.	10.875
D-MARK								West LB	50	1991	7	10 1/2	100	West LB, Kreditbank Int.	-
EEC \$	200	1992	8	8	99	Deutsche Bank	9.175	Chase Manhattan	50	1992	12	11 1/2	100	Sec. Gen. du Biqu., Banca Com. Ital., Istit. Bancario San Paolo di Torino, Banca di Roma, Banca Naz. del Lavoro	10.825
R. J. Reynolds \$†	125	1994	5	8 1/2	100	Commercial Bank	9.250	IBB \$	50	1996	12	11 1/2	100	11.250	
SWISS FRANC															
Mitsubishi Electric ***\$	200	1990	-	2	100	IBS	2.000								
Kyoto Hukin \$†	100	1989	-	2 1/2	100	IBS	2.375								
Kyoto Finance \$	35	1992	-	5 1/2	100	Bank, Gotzwiller Kurz-Bausparkasse, 5 1/2%, Nordwest-Bk. Zürich, Knorr-Bremse (Switzerland)	6.250								
Mits. Corp. \$	1000	1994	-	6 1/4	100	CS	5.870	YEN	200	1996	10.32	7.5	99.55	Nomura Sac.	7.701
NYK Line \$	100	1982	-	5 1/2	98 1/2	SBC	2.375	World Bank \$	-						
Ushio Inc. ***\$†	80	1993	-	2 1/2	100										

* Not yet priced. † Final terms. ** Placements. \$ Convertible. † Floating rate note: coupon is spread over 8-month Libor. (a) Spread over mean of 8-month bid & offered rate. (b) Minimum. (†) With warrants. †† Registered with U.S. S.E.C. Note: Yields are calculated on AIGU basis.



BBC Brown Boveri Finance (Curaçao) N.V.

(Incorporated with limited liability in the Netherlands Antilles)

US \$ 57,078,000

4 1/4 per cent. Guaranteed Convertible Bonds due 1995

convertible into 528,500 Bearer Participation Certificates of Str. 100 par value each of, and guaranteed by,

BBC Brown, Boveri & Company, Limited

(Incorporated in Switzerland)

Issue Price 100 per cent.

Swiss Bank Corporation International Limited

Credit Suisse First Boston Limited

Union Bank of Switzerland (Securities) Limited

The Kingdom of Denmark

U.S. \$100,000,000

12 1/4% Bonds due 1993

and

Warrants to Subscribe

U.S. \$100,

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S BONDS

Worse than expected economic indicators prompt sharp rally

FOR THE first four days of last week the U.S. credit markets appeared to be in a truce as they awaited the release of a batch of economic indicators at the week's end. Would Friday the 13th live up to its reputation?

It did not. The economic news when finally came, was nothing music to the credit markets' ears. The December increases in U.S. producer prices, industrial production, and retail sales were all less than expected, which triggered off a sharp rally in bond prices on Friday.

Prices of government bonds jumped by almost 15 points and the belligerent Treasury 12 per cent, due 2013, ended the week

U.S. INTEREST RATES (1):
Week Week
to to
Jan 13 Jan 8
Fed funds weekly average 8.53 10.08
3-month Cds 8.73 8.90
30-year Treasury bond ... 11.73 12.61
AA Utility 12.50 12.61
AA Industrial 12.25 12.50
Source: Salomon Bros (estimates).
In the week ended Jan 4 M1
rose by \$500m to \$920m.

at 1021, roughly 15 points higher. The yield dropped 22 basis points to 11.63. Meanwhile, the Treasury 11 per cent, due 1993, rose by 12 and its yield slipped to 11.53 per cent.

The release of the weekly money supply figures late on Friday afternoon, which showed a \$500m increase in M1 when the market had been expecting a decline of that magnitude, knocked some of the enthusiasm out of the rally. Nevertheless, dealers had been considerably more confident than when they had started the week.

The latest economic indicators seem to support, at first sight, the administration's argument that the economy is slowing down and inflation remains under control, while fears that U.S. interest rates might be forced up to choke off the over rapid economic expansion, are fast receding. At the short end of the

Executives quit Morgan to join Amex 'boutique'

BY WILLIAM HALL IN NEW YORK

MORGAN GUARANTY, one of the leading portfolio managers of U.S. institutional money overseas, has lost five key members of its London investment management team. They have joined American Express as the nucleus of a new investment "boutique" which will handle institutional and private clients on a worldwide basis.

He has been joined by Mr. Karl Van Horn, who headed Morgan Guaranty's international institutional in-

vestment team in London, has been appointed chief executive of American Express Asset Management Holdings, a wholly-owned subsidiary of American Express, which will spearhead the group's efforts to become a leading international manager of institutional and private funds.

He has been joined by Mr. Herschel Post, Mr. Bernard Ratratty, Mr. Chilton Thomson, and Mr. Mark Tapley. The ven-

ture will have offices in London and on the continent.

There has been a growing trend in the U.S. recently for institutional investors to place their funds with a "boutique" manager, largely and vertically integrated investment management companies. Typically the new companies consist of a handful of professionals working with minimal overheads with an emphasis on outperforming the market.

Banks urge restructuring on Canadian fish group

By Robert Gibbons in Montreal

BANK OF NOVA SCOTIA and Royal Bank of Canada are putting pressure on National Sea Products, Canada's largest fishing and fish processing company, to come up with a restructuring proposal by February 9, or they may call their loans.

The company is believed to have total debts of about C\$220m (U.S.\$175m) and assets of C\$10m. Each bank is owed about C\$75m.

Tomorrow National Sea

Industries meet two groups

which have offered restructuring plans. One comprises BNS and the federal government with a cash injection of C\$90m.

However, the other includes the Jodrey family and the Nova Scotia provincial government.

There are indications that Royal Bank might be willing to assume the company's indebtedness to BNS and become its prime lender.

Industry experts expect a detailed restructuring proposal to emerge in the next month

GM sees further rise in European sales

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

GENERAL MOTORS aims to sell a record 1.2m Opel and Vauxhall cars in Western Europe during 1984, says Mr. Ferdinand Bickler, chairman of Opel and a vice-president of GM.

He also reports that GM plans

to continue investment in Europe at a high level and will spend about \$1bn in 1984, roughly the same as in 1983.

GM's penetration of the European market increased from 8.6 per cent in 1983 (11.2 per cent when Nippon Motor imports are included). Sales of Opel and Vauxhall cars reached 1.17m, up by 215,000 or 23 per cent, on

The top-selling models in Europe in 1983 were again the Opel Kadett/Vauxhall Astra, with 400,000 registrations, and the Opel Ascona/Vauxhall Cavalier with 350,000, between them equal to 65 per cent of the group's total volume.

Of GM's total capital expenditure this year, about \$41bn (\$386m) will be spent on the Opel plant in West Germany. In addition, a two-year modernisation scheme is in progress at the General Motors Continental assembly facility at Antwerp, Belgium, costing BFr 4.5bn (\$77.5m). Antwerp builds the Opel Kadett, Ascona, and Manta models, as well as some cars for Vauxhall.

Success for T-D Bank rights

Toronto-Dominion Bank's international C\$243m (U.S.\$168m) rights issue has been largely taken up by shareholders leaving a relatively small amount assumed by the foreign underwriting group, reports David Lascelle.

Kleinwort Benson, one of the group's leaders, says the issue was 93 per cent subscribed, leaving a "stick" of only 7 per cent. The group has been prepared to take up as much as \$100m worth.

T-D shares have recently been trading around 16 1/4 against an underwriting price of 14. The issue was an unusual exercise in international distribution, designed to raise the foreign shareholding in T-D.

Satellite Business Systems chief replaced

BY OUR FINANCIAL STAFF

SATELLITE Business Systems, the U.S. satellite-based telecommunications company, owned jointly by IBM, Comsat, and Actua Life and Casualty, has replaced its president and announced a cost-cutting programme that will involve some job reductions.

A joint statement from the three shareholders over the weekend said Mr. Robert Hall would be replaced immediately as president and chief executive

by Mr. Stephen Schwarz, an IBM executive, as part of moves "to strengthen further the SBS management team during a period of rapid change and unsettled conditions in the communications market place." Mr. Hall is to become chairman of the company.

SBS began offering a data communications service to corporate customers through its own satellite in March 1982, and has concluded mutual service

contracts with telephone utilities in North America, Europe and Hong Kong.

However, the company has suffered disappointment financial setbacks which "will add to its difficulties," says Mr. Murdoch, the Australian newspaper publisher, last month sued SBS to break a \$75m, six-year lease on five satellite channels, shortly after postponing plans for a satellite-to-home television system.

INTERNATIONAL APPOINTMENTS

Barclays Bank International posts

Mr. Edward Hill, a deputy general manager, based office in London, has been appointed managing officer of BARCLAYS BANK INTERNATIONAL's head office in North America. Mr. Stanley Allen, assistant general manager of Barclays Bank International's UK regional office, has been appointed regional general manager in place of Mr. John Rutter and carrying a note due 1987, and carrying a 14.4 per cent coupon. It was also issued at par, as was a slightly longer note issue, due 1988, for another financial organisation, Associates Corporation of North America, which carried a 11.75 per cent yield.

Although activity in the corporate sector has been running at low levels in recent months, the latest figures from Salomon Brothers show that 1983 was a record year for new issues. Some \$33.5bn was raised, of which \$21.5bn had a maturity of over 10 years.

The bulk of the activity took place in the first four months of the year; the average monthly volume actually fell by almost 60 per cent in the last seven months.

The latest economic indicators seem to support, at first sight, the administration's argument that the economy is slowing down and inflation remains under control, while fears that U.S. interest rates might be forced up to choke off the over rapid economic expansion, are fast receding.

At the short end of the

ing division of Barclays Bank International, New York.

• Kenneth L. Wolfe and Dr. Ordgen C. Johnson have been named senior vice-presidents of HERSHY FOODS CORP. Mr. Wolfe will be responsible for finance, treasury, controller, accounting, tax and commodities. Mr. Johnson will be responsible for science and technology, corporate law and government relations, and three operating divisions: Friendly Ice Cream Corp., Cory Food Services Inc. and Hershey Canada Inc.

• Professor C. J. S. Covett has joined the board of DELTA GOLD NL, Western Australia gold explorer. Professor Covett is an exploration geochemist of international repute and is president of the Australian Geoscience Council. He also heads the Department of Geology at the University of New South Wales.

• Mr. Geoffrey C. B. Cable has been appointed executive vice-president at PHILIP MORRIS INTERNATIONAL. He will be responsible for the European, Middle East and African regions of Philip Morris International and Bechtel and Hedges Canada. He will be based in New York.

• Mr. Peter Jeffs to be executive vice-president military affairs, British Aerospace loc.

within the Washington office of British Aerospace Inc. This appointment is to strengthen the British Aerospace presence in the U.S. and Sir Jens will be responsible for the management and promotion of British Aerospace's military business there.

• Mr. Eugene L. Hoffmann has been appointed chief executive of EXPANDED METAL CORPORATION INC., U.S. subsidiary of Expanet International.

• Mr. Andrew Strachan, most recently deputy managing director and director of the offshore department, has been appointed assistant managing director of SNTL LTD. Mr. Andrew Strachan has been appointed general manager, offshore department based in London. Mr. Aart Brook is appointed offshore contracts manager, based in Aberdeen.

• Mr. K. M. Dunton, vice-chairman of the corporate board of the NEDERLANDSE REASSURANTIE GROUP, has resigned. He will continue to be associated with the group as chairman of the board of the NRU London Reinsurance Co. Mr. S. Beerhout, a member of the corporate board, will take over Mr. Dunton's responsibility for all non-life reinsurance activities.

• Mr. Edwin Somma has been promoted to the managing committee, Switzerland, of the Swiss-based engineering concern, BROWN BOVERI & Cie. Mr. Eddie Eggenberger has moved from the management of the Swiss fire protection systems company, Cetra, to head Swiss Brown Boveri's information and telecommunications systems division.

• HARRIS CORP. has elected Mr. John E. Cornell, senior vice-president in charge of its semiconductor sector. He was vice-president group executive of the semiconductor products group. He joined Harris in 1968 having previously held posts with Boeing Co and Honeywell Inc.

• Mr. John G. Medlin Jr., president and chief executive officer of The Wachovia Corp., has been appointed a member of the board of directors of R. J. REYNOLDS INDUSTRIES INC., Winston-Salem, North Carolina.

• TECNO INC. has elected Mr. Robert M. Ronchetti as a senior vice-president. The following assignments have also been made: Mr. Elton G. Yates has been named president of Texaco Latin America/West Africa. Mr. Robert M. Bischoff, president of Texaco Latin America/West Africa since 1980, has been named chairman of the division and will retire in July 1984. Mr.

• Mr. Tokuyuki Ono, director and general manager of SUMITOMO BANK, London, has been appointed director and general manager of Sumitomo Bank, New York. Mr. Koji Okabe, previously managing director of Sumitomo Bank, London, is his successor. Mr. Eizo Kudo, former general manager of America's department in Tokyo, becomes general manager of the merchant banking department.

• Mr. William P. Marshall has been appointed vice-president, research and strategies of GTE INVESTMENT MANAGEMENT CORP. of Stamford, Connecticut. GTE Investment Management Corp. part of GTE Corp., is responsible for administering GTE's pension fund and other related financial investments worldwide. Mr. Marshall will be responsible for monitoring GTE's investment performance and developing long-range policies and investment strategies.

NEW ISSUE

These Notes having been sold, this announcement appears as a matter of record only.

JANUARY 1984

U.S. \$200,000,000

Fuji International Finance (HK) Limited
(Incorporated in Hong Kong)

Guaranteed Floating Rate Notes Due 1996



Guaranteed as to payment of principal and interest by

The Fuji Bank, Limited
(Kabushiki Kaisha Fuji Ginko)
(Incorporated in Japan)

Fuji International Finance Limited

Credit Suisse First Boston Limited

Citicorp Capital Markets Group

Morgan Stanley International

Morgan Guaranty Ltd

Kleinwort, Benson Limited

Bankers Trust International Limited

Banque Bruxelles Lambert S.A.

Banque Indosuez

Banque Nationale de Paris

Chase Manhattan Capital Markets Group

Commerzbank Aktiengesellschaft

Chemical Bank International Group

County Bank Limited

Continental Illinois Capital Markets Group

Daiwa Europe Limited

Crédit Commercial de France

First Chicago Limited

Dresdner Bank Aktiengesellschaft

Manufacturers Hanover Limited

Goldman Sachs International Corp.

Samuel Montagu & Co. Limited

Merrill Lynch Capital Markets

Nomura International Limited

The Nikko Securities Co., (Europe) Ltd.

Orion Royal Bank Limited

Société Générale de Banque S.A.

Salomon Brothers International

Union Bank of Switzerland (Securities) Limited

Swiss Bank Corporation International Limited

Westdeutsche Landesbank Girozentrale

S. G. Warburg & Co. Ltd.

FT INTERNATIONAL BOND SERVICE

U.S. DOLLAR STRAIGHTS

Quebec Province 6% 90

YEN STRAIGHTS

EUROBOND TURNOVER (nominal value in \$m)

Change on
Issued Bid Offer day week Yield
Australia Ccm. 11% 90 100 101 101+ 0% +0.57
Australia Ccm. 11% 95 200 100 101 101+ 0% +0.52
Australia Ccm. 11% 97 200 100 101 101+ 0% +0.53
Australia Ccm. 11% 98 200 100 101 101+ 0% +0.54
Bank of Tokyo 10% 90 100 95 95+ 0% +0.52
Bank of Tokyo 10% 91 100 95 95+ 0% +0.53
Bank of Tokyo 10% 92 100 95 95+ 0% +0.54
Bank of Tokyo 10% 93 100 95 95+ 0% +0.55
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Bank of Tokyo 10% 95 100 95 95+ 0% +0.57
Bank of Tokyo 10% 96 100 95 95+ 0% +0.58
Bank of Tokyo 10% 97 100 95 95+ 0% +0.59
Bank of Tokyo 10% 98 100 95 95+ 0% +0.60
Bank of Tokyo 10% 99 100 95 95+ 0% +0.61
Bank of Tokyo 10% 00 100 95 95+ 0% +0.62
Bank of Tokyo 10% 01 100 95 95+ 0% +0.63
Bank of Tokyo 10% 02 100 95 95+ 0% +0.64
Bank of Tokyo 10% 03 100 95 95+ 0% +0.65
Bank of Tokyo 10% 04 100 95 95+ 0% +0.66
Bank of Tokyo 10% 05 100 95 95+ 0% +0.67
Bank of Tokyo 10% 06 100 95 95+ 0% +0.68
Bank of Tokyo 10% 07 100 95 95+ 0% +0.69
Bank of Tokyo 10% 08 100 95 95+ 0% +0.70
Bank of Tokyo 10% 09 100 95 95+ 0% +0.71
Bank

UK COMPANY NEWS

USM introduction for Circaprint

Circaprint Holdings, which makes printed circuit boards, has applied to join the Unlisted Securities Market by way of an introduction of 5.275m shares at 10p each.

About 50 per cent of the shares are in the hands of three directors, including Bernard Strond, the major shareholder who is chairman and chief executive. The remaining shares are held by institutions, private clients, and many of the 300 employees.

Circaprint makes conventional PCBs and special ones made to customers' specifications. Major customers include STC, Thorn EMI and Plessey. The directors say they plan to build on

Warner Holidays £2.6m loss

Against the usual seasonal trend, Warner Holidays incurred a loss in the second six months of the year to September 30, 1983.

Together with the higher interim deficit the £560,000 second-half loss resulted in losses for the year rising by just over three fold to £2.6m against £805,000. Gross revenue for the 12 months was £12.91m (£11.49m).

The directors of this Grand Metropolitan subsidiary say the losses reflect a difficult trading year in both home and overseas markets. Work on the reorganisation and restructuring of operations has been undertaken to strengthen the company's longer term trading position.

D.C. Thomson down slightly

Net taxed income of D. C. Thomson shows a marginal decline from £7.17m to £6.85m in the year ended March 31, 1983. The dividend is lifted from 30p to 32.5p per share.

The final dividend is being set at 20p net per 10p share, exceeding the company's rights issue forecast made in May 1983, by 0.5p and making a total distribution of 3.5p, against 2.5p. Earnings per share are given as 19.82p (12.87p).

Mr Peter Garner, chairman, says trading in the first three

months of the current year is in line with expectations.

Dividends available as to whether the dividends are interim, annual and the semi-annual shown below are based on last year's timetable.

FT Share Information

The following securities have been added to the Share Information Service:

Highgate and Job Group (Section: Industrials).

Metana Minerals NL (Mines-Australians).

Nationwide Building Society 10/- per cent. Eds 3/15/84.

MME Facilities 10/- per cent. Eds 3/15/84.

Mid Wynd Instr Inv Tst 10/- per cent. Eds 3/15/84.

Textured Jersey 10/- per cent. Eds 3/15/84.

Westmash Investment Trust 10/- per cent. Eds 3/15/84.

First: Evode, BGB, Southern Busi- ness Leasing.

Microgen 10/- per cent. Eds 3/15/84.

FT Amended

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange.

CIRCAPRINT HOLDINGS PLC

(Incorporated in England under the Companies Acts 1948 to 1967 - No. 974829)

Share Capital

Authorised £700,000 Issued and fully paid in ordinary shares of 10p each £527,500

Circaprint Holdings PLC is located in Maidstone, Kent and is the holding company of a group primarily engaged in the manufacture and assembly of high quality printed circuit boards to customers' specifications.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the Unlisted Securities Market-on-The-Stock-Exchange in the above-mentioned securities by way of an introduction. It is emphasised that no application has been made for these securities to be admitted to listing.

Particulars relating to Circaprint Holdings PLC are available in the Exetel Unlisted Securities Market Service and copies of such particulars may be obtained during normal business hours on any weekday (excluding Saturdays and public holidays) up to and including 31st January 1984 from:-

Kleinwort, Benson Limited,
20 Fenchurch Street,
London EC3P 3DB

Phibro-Salomon Warrants

To buy or sell 1,000 units of a currency at a fixed rate

Sterling

Deutsche Mark

Call	Strike Price	Price	Call	Strike Price	Price
1.52	U.S.\$17 3/8	2.58	U.S.\$6 1/2	2.67	U.S.\$20 1/4
Put	1.46	U.S.\$83 3/4			
Expiration	October 1, 1984		October 30, 1984		

Offering prices as at London's Friday close

Salomon Brothers International

1 Angel Court, London EC2R 7HS. Tel: 01-600 9171

IRELAND

US \$50,000,000

Floating Rate Notes due July 1992

In accordance with the provisions of the Notes, notice is hereby given that for the six months interest period from 16th January 1984 to 16th July 1984 the Notes will carry an interest rate of 10 1/2 per cent. per annum. The relevant interest payment date will be 16th July 1984 and the coupon amount per US \$50,000 will be US \$36,383.68.

Reference Agent
Bank of Tokyo International Limited

January, 1984

FINANCIAL TIMES STOCK INDICES

	Jan. 13	Jan. 18	Jan. 11	Jan. 10	Jan. 9	Jan. 6	1983/84	High	Low	Since Comptain	High	Low
Government Secs.	83.83	83.00	88.98	83.08	83.77	83.54	85.77	77.00	127.4	49.18	83.83	83.00
Fixed Interest.	87.88	87.04	87.07	87.88	87.83	87.14	87.85	79.03	150.4	50.58	87.88	87.04
Industrial Ord.	794.1	790.0	796.8	800.0	794.3	808.1	808.4	808.1	734.7	444.6	794.1	790.0
Gold Miners	548.6	584.6	546.6	542.5	589.5	557.1	734.7	444.6	734.7	45.5	548.6	584.6
FT-Act. All-Shares	590.81	585.32	482.49	486.30	486.76	483.65	490.81	382.32	490.81	61.92	590.81	585.32

BOC looking for substantial advance

A SUBSTANTIAL increase in pre-tax profits in 1984 for industrial gases to health care group BOC is forecast by the chief executive Mr Richard Giordano in the annual report to shareholders.

Mr Giordano, Britain's highest paid executive, has received a pay rise of £5,500 to £22,500 due to the loss of his performance-related annual cash bonus worth £11,000 in 1983.

BOC chairman Sir Leslie Smith says the chief executive's last year's remuneration will continue to take place throughout the group in the last two and a half years.

Pre-tax profits on a modified historic cost basis were down £6.8m to £26.5m in the year to September 30, 1983, from £30.4m in 1982.

Mr Giordano says that debt, which rose by £11.5m to £70.8m in 1983, is expected to fall to £22.5m in 1984.

BOC's industrial businesses including carbon and welding, Capital spending reached a record £908m and a further £104m was spent on acquisitions in gases and health care businesses.

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Mr Gi

Closing prices January 13

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 17

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices January 13

Continued on Page 18

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued from Page 16												Chg's												Chg's																														
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Continued on Page 18

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and

dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

a-dividend also extracts) b-annual rate of dividend plus stock dividend, c-liquidating dividend, d-called, d-new: yearly low, e-dividend declared or paid in preceding 12 months, f-dividend in Canadian funds, subject to 15% non-residence tax, g-dividend declared after split-up or stock dividend, h-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, i-dividend declared or paid this year an accumulated issue with dividends in arrears, j-new issue in the past 52 weeks. The high-low range begins with the start of trading, k-next day delivery, l/P/E price-earnings ratio, m-dividend declared or paid in preceding 12 months, plus stock dividend, n-stock split. Dividends begins with date of split, o/s-ques t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high, v-trading halted, w-in bankruptcy or receivership or being re-organised under the Bankruptcy Act, or securities assumed by such companies, x-with when distributed, y-with when issued, z-with warrants, x-ex-dividend or ex-rights, y-ex-distribution date-without warrants, u-ex-dividend and sales in full, v-in-head

Trust Monk to take constructive ideas and build on them

MONK

A Monk & Company Ltd., P.O. Box 15, Cheltenham GL5 8LX, Tel: 0242 810000.

£15m work for Taylor Woodrow

The TAYLOR WOODROW GROUP has won contracts worth £15m. A £12.4m contract for the construction of a laboratory complex has been awarded by the National Physical Laboratory Board to Taylor Woodrow Construction. Work on the site on part of the grounds of Clare Hall Hospital, South Mimms, is scheduled for completion in August 1986. The main two-storey laboratory buildings will be in two blocks, linked by a library. Other buildings will include a single storey amenities block, boilerhouse, workshops, stores, telephone exchange and administration offices. The laboratories will have concrete strip and pad foundations with a reinforced concrete frame. Included in the contract are roads, car parking, drainage and landscaping.

A £3m contract to build an office block on a new business park in Wiltshire, Wiltshire, has been awarded to Taylor Woodrow Construction, by Taylor Woodrow Property Co. The three-storey building will provide 4,000 sq metres of air conditioned office space around an internal courtyard and will be provided with raised floors, suspended ceilings, light fittings and carpets. Included in the contract are mechanical and electrical services, car parking for 150 cars, paving, drainage and landscaping.

WILLIAM MOSS CONSTRUCTION has been awarded a £4.5m contract by Associated Dairies to build a supermarket complex at Miltown Road, Edinburgh. Under the deal, the complex will provide 100,000 sq ft of supermarket, seven shop units, a cafeteria and a public house. There will also be parking for some 300 cars and a petrol filling station. The development which is near to the existing Miltown Road Store will be steel framed with brickwork cladding to external elevations. Internal walls will be metal decking with a felt covering and will have a slatted mock mansard fascia. Completion is scheduled for September 1984.



A contract for the Theatre Museum in Covent Garden has been awarded by the PSA (Property Services Agency) to J. A. Elliott of Bishop's Stortford. Building the museum will take two years and will cost nearly £2.5m for 31,700 sq ft of floorspace. It will be located in the old Flower Market building which was renovated by J. A. Elliott to accommodate the Transport Museum in 1980.

CONTRACTS & TENDERS

PORT OF LISBON AUTHORITY

INTERNATIONAL TENDER FOR THE CONCESSION TO OPERATE A CONTAINER TERMINAL AT ALCANTARA-SUL, IN THE PORT OF LISBON

- The Port of Lisbon Authority (Administracão Geral do Porto de Lisboa—AGPL) invites bids for the operation, on a concessional basis, of a container terminal at Alcantara-Sul, in the Port of Lisbon. The concessionaire will be allowed the use of part of the Port facilities located there, in their existing state, and it will be the responsibility of the concessionaire to adapt and equip them in a suitable manner. The concession will be on a public service basis and the concessionaire will be a company constituted according to Portuguese law with a majority of Portuguese capital. Tenders may be submitted by individual persons or companies.
- Tenders must be handed in, upon issue of a receipt, not later than 17.00h on the 15th March 1984, at the Divisão de Exploração Terrestre of the AGPL—Cais do Sodré—Lisbon, Portugal, where the instructions to bidders may be examined every weekday, from 9.00h to 12.00h and 14.00h to 17.30h.
- The provisional bond for admission to the Tender is Escudos 1,250,000, which may be given by a deposit in the Caixa Geral de Depósitos, its subsidiaries, agencies or branches, by means of a form drawn up under Appendix I to the instructions to bidders, by bank guarantee or by bond insurance, under the terms of the Portuguese legislation in force.
- Copies of the instructions to bidders may be obtained from:

The Treasurer's Office (Tesouraria) of the AGPL
Cais do Sodré, Lisbon
upon payment of Escudos 1,500 per copy
Telex: 18529 PORLI P

NOTICE INVITING TENDERS FOR OILS & GREASES

Sealed tenders are invited from reputed firms for the supply of:

- Oils: OM-11 Qty 139,800 Ltrs; OM-12 Qty 2,820 Ltrs; OM-15 Qty 404,250 Ltrs; OX-35 Qty 11,675 Ltrs etc.
- Greases: XG-279 Qty 348,000 Kg; XG-284 Qty 2,460 Kg; XG-287 Qty 24,744 Kg; XG-293 Qty 5,130 Kg etc.
- Specification and tender forms can be obtained on written request from the following, citing Ref. No. SW/CI/5303102:

Director (EDP)
Supply Wing
HIGH COMMISSION OF INDIA
Aldwych, London WC2 4NA

Completed tender forms are required to reach us by 3 pm on 27 February 1984.

CONSTRUCTION CONTRACTS

£31m U.S. Navy joint project

A joint venture sponsored by RAYMOND INTERNATIONAL BUILDERS INC and including Brown & Root Inc. and Mowbray International Inc. has been awarded a US\$24.6m (£31.8m) contract by the U.S. Naval Facilities Engineering Command for further work on Diego Garcia Island in the Indian Ocean. The work, to be carried out this year and next, involves improvements and an expansion of facilities in connection with the military airfield and waterfront projects already under construction on Diego Garcia.

*

Work has commenced on the Computer and Research Centre for Mars Group Services at Shopkeepers Road, Maidstone, Kent. The project has been awarded by SIMONBUILD of Stockport on a design and construct basis with Mars technical staff and their consultant advisers.

The contract is valued at around £3.6m and is due for completion by December 23. The building will be a three storey rectangular block with an area of 43 metres x 36 metres. The structure will be of precast concrete with the mansard roof constructed in structural steel. The building is designed to be efficient in energy use and will include a co-ordinated and automated fire detection system. Simonbuild is a member of the Multi Construction Group.

*

Contracts in excess of £3m have been won by companies in the JOHN E. WILTSCHER GROUP. Wiltschier London has been awarded a management contract by St Martin's Property Corp to refurbish the House on the north side of London Bridge, the Corporation's own headquarters. Wiltschier London is to build an old people's home at Deal costing £631,325.00 for Kent County Council and Wiltschier Tonbridge has just tendered on a site in Priory Street, Tonbridge, on a £258,000.00 warden assisted scheme for Tonbridge and Malling Borough Council.

*

C-E LUMMUS, a unit of Construction Engineering Inc., has been awarded a contract by FMC Corporation's Agricultural Chemical Group for the engineering, procurement, and construction of a \$4m (£28.6m) plant expansion at its facility in Maryland.

It will incorporate a new patented process featuring the use of catalyst as a feedstock for the production of the key intermediate for FMC's widely used Furadan (R) insecticide/nematicide.

C-E Lummus' Bloomfield division has initiated work with completed

*

Contracts recently won by TILBURY CONSTRUCTION, Coventry, has won a £3.6m contract at Ashwell Prison, Leicestershire. The contract comprises construction of three three-storey accommodation blocks with four accessible flats, containing recreation and dining facilities. Work begins in February and is due for completion in late 1985.

*

Contracts recently won by TILBURY CONSTRUCTION, London, which have suffered from increasing heavy industrial use over the last 100 years.

RDI Contracting's 170 metres section of sheet piled wall will also provide protection of the forecourt of an 18th century listed building. The building, Websters Ropery, is believed to be the oldest patent rope making plant in the country and is being extensively renovated and refurbished by the council.

Completion of the project, including paving work behind the wall, is scheduled for this summer.

*

Mr A. G. Andrews has been appointed managing director of DENNISON MANUFACTURING CO. He succeeds Mr E. S. Hardinge who has been appointed president of Dennison Manufacturing Canada Inc. Dennison Manufacturing Co. is the UK subsidiary of Deniso Manufacturing Company of Boston.

*

Six months after securing an order for overhead cranes for GEC Turbine Generators for CASTLE PEAK B Power Station, Hong Kong, JOHN SMITH (Keighley) has been asked to supply three further cranes worth about £280,000. This brings the total value of the Hong Kong orders to over £1m. The cranes are a 30 tonne overhead crane for the cooling water pump house and one 10 tonne overhead crane for the workshops. The third crane will be a 60 tonne fixed Goliath special purpose lifting unit for use in the workshop when handling turbine rotors and other heavy lifts.

*

Mr Luis Neto, deputy general manager of the London branch of BANCO ESPORTU SANTO DOMINGO DE LIMA, has returned to Lisbon to take up his new responsibilities in the international department, head office. He will be succeeded in London by Mr Pedro Simões De Almeida. Mr António M. C. Soárez has been appointed a manager in the branch.

*

Mr R. J. Allard has retired as chairman of ASSOCIATED TYRE SPECIALISTS, but is remaining a director. He is replaced by Mr J. H. Hibble. Mr P. A. Mitchell has joined the main board.

*

Mr Murdoch Morrison has been appointed chairman of FIVE OAKS INVESTMENTS in place of Mr Andrew Redger who becomes deputy chairman.

*

Mr A. G. Andrews has been appointed managing director of GEC TURBINE GENERATORS LTD. He succeeds Mr E. S. Hardinge who has been appointed president of Dennison Manufacturing Canada Inc. Dennison Manufacturing Co. is the UK subsidiary of Deniso Manufacturing Company of Boston.

*

Mr Luis Neto, deputy general manager of the London branch of BANCO ESPORTU SANTO DOMINGO DE LIMA, has returned to Lisbon to take up his new responsibilities in the international department, head office. He will be succeeded in London by Mr Pedro Simões De Almeida. Mr António M. C. Soárez has been appointed a manager in the branch.

*

The Trustees of the Workshops Income Fund have announced a dividend of 14 pence per share for the half-year period from 1st April 1983 to 31st September 1983. Coupon No. 14 and any previously presented coupons may be presented for payment on or before 1st April 1984 to any of the following Paying Agents:

Bank of America N.Y. & S.A.
Bankers Trust and Banking Limited
BankAmerica International S.A.
Bankers Trust Company (Ireland)
Bankers Trust Company (London)
Bankers Trust Company (Paris)
Bankers Trust Company (Sydney)
Bankers Trust Company (Tokyo)
Bankers Trust Company (Vienna)
Bankers Trust Company (Zurich)

*

Payments will be made subject to any relevant exchange control regulations within fourteen days of such presentation.

Bankers Trust Company (Ireland)

*

Contractors wishing to be included in the list of prequalified tenderers for the Civil Works of Lot 1.1 and/or Lot 1.2 should apply for the Prequalification Documents in one copy to:

Mr. M. M. Hydrosystem Development Board (MHD) Project Manager, Mysore Hydroelectric Project, Tumkur, Karnataka, India, Tel: 082 23407 NP

*

or to the Consultant:

Lehmeyer International GmbH
Lindaustrasse 12
Postfach 71 02 30
D-8000 Frankfurt/M 71

*

Required Prequalification Documents can be obtained from either above offices from January 15th, 1984 onwards.

Application should be accompanied by a bank voucher of 100% of the amount of the tender, in the name of the tenderer, to the account Requisites 1-1-5-8 at Nestle Restro, Thapathali, Kathmandu or a Bank Draft of the same amount or by a bank voucher of OM 370 (three hundred and seventy) and a bank account No. 937263 Dresdner Bank AG, Frankfurt/M, Germany F.R. both issued in favour of Mysore Hydroelectric Project.

Completed Prequalification Documents shall be submitted in one original and three copies in addition to a sealed envelope carrying the name and address of the applicant and marked as follows:

Prequalification Documents
Mysore Hydroelectric Project
Civil Works (Lot 1.1/1.2)

*

not later than 14.00 hours March 1st, 1984.

The Controller of Stores, Sudan Railways, Atbara invites tenders for the supply of the above.

Details and specifications can be obtained from the Office of:

Controller of Stores
P.O. Box 65
Atbara

*

or from:

Sudan Government Purchasing Agent
35 Cleveland Row
St James's
LONDON SW1A 1PD

*

at a cost of £1.50 per set, to be paid by cheque or postal order only.

Closing date fixed for acceptance of tenders at the Office of

Controller of Stores, Atbara, is:

Wednesday 8th February, 1984 at 12.00 hours noon.

The Controller of Stores, Sudan Railways, Atbara invites tenders for the supply of the above.

Details and specifications can be obtained from the Office of:

Controller of Stores
P.O. Box 65
Atbara

*

or from:

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Closing date fixed for acceptance of tenders at the Office of

Controller of Stores, Atbara, is:

Wednesday 8th February, 1984 at 12.00 hours noon.</

AUTHORISED
UNIT TRUSTS

Aldrey Holt Tst. Mgrs. (a) 01-236 1833

High Income

Gilt & Fixed Inc.

Capital Growth

American Growth

Corporate Bonds

Corporate Income

Community & Env.

Japan

U.S. Govt.

Acc. Units

US Emerging Ctry.

Equity Income

Equity Prog.

Allstate Tst. EC2

1. Workst. St. EC2

American Inv. Fund

Gilt & Corp. Fds.

Corporate Fds.

Special Situ.

Equity Fund

Exempt Fds.

Small Ctry. Fds.

Small Corp. Fds.

Allied Halfs Trusts Ltd/Ref (AJ 16)

Allied Halfs Inv. Fund

Greenwood Inv. Fund

First Inv. Fund

First Inv. Tst. Fund

Growth & Income

Growth & Income Inv.

Balanced Fund

Asset Alloc. Fund

High Income Inv.

Gilt & Income Inv.

Gilt & Yield Inv.

High Yield Inv.

Technology Inv.

Corporate Inv.

U.S.A. Exempt Inv.

Andersons Halfs Trust Managers Ltd.

42 London Wall, EC2

19, Whitegate St, London EC3 1NP

10, St. Paul's Churchyard, EC4

Arlowtham Units Ltd (a/c)

131, Finsbury Pavement, EC2A 1AY

Capital Growth

Corporate Bonds

Corporate Income

Corporate Income Inv.

Corporate

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Waiting for data

BY COLIN MILLHAM

Most of last week was spent waiting nervously for figures on U.S. retail sales, industrial production and money supply. The foreign exchanges were looking for a rise of about 1.75 per cent in retail sales, but the published increase of only 0.1 per cent did nothing to suggest that economic growth was likely to cause any immediate rally in the dollar.

The dollar touched a peak of DM 2.85 during the week, and after holding steady at around DM 2.83 before the retail sales announcement quickly lost about 2 pence, down to DM 2.81. Sterling, which had seen a record closing loss of \$1.3955 earlier on, closed the week at \$1.3850. The Far East, bounded up to \$1.41 on the news.

The dollar opened the week

on a very firm note, rising to the record peak on Monday against sterling, the Dutch guilder, French franc, and Scandinavian currencies, fuelled by speculation that interest rates will remain firm to fund the very large U.S. budget deficit, rather than raise taxes during a Presidential election year. It also rose to the highest level for six months in terms of the Swiss franc, and to a 10-year high against the D-mark.

Several central banks probably intervened from time to time in an attempt to stem the dollar's advance, but the most obvious was the German Bundesbank, which, despite the greater stability of the D-mark later in the week appeared to owe more to the market's view

of the yen/D-mark cross rate than the efforts of the Bundesbank.

The D-mark briefly fell to an all-time low below Y82 against the yen, prompting the market to look again at the German currency's value, and leading to renewed demand which not only forced the D-mark to recover part of its losses against the yen, but pushed it up against the dollar. Suddenly the speculation about

FINANCIAL FUTURES

LONDON

CHICAGO

THREE-MONTH EURODOLLAR \$1m				U.S. TREASURY BONDS (\$1m)			
310,000 32nds of 100%				510,000 32nds of 100%			
Close	High	Low	Prev	Close	High	Low	Prev
March 90.16	90.20	89.88	89.94	March 71.15	71.20	70.25	70.14
June 89.50	89.63	89.56	89.62	June 70.28	71.02	70.11	69.23
Sept. 89.24	89.34	89.06	89.34	Sept. 70.10	70.15	69.29	69.11
March 89.24	89.34	89.06	89.34	March 69.11	69.13	68.21	68.27
Volume 0.023 (1,200)				Volume 69.29	69.00	68.16	68.33
Previous day's open int 9,021				Sept. 69.37	69.20	68.35	67.97
				Oct. 69.35	69.09	67.29	67.98
THREE-MONTH STERLING DEPOSIT \$25,000 per £100*							
Close	High	Low	Prev	Close	High	Low	Prev
March 90.47	90.57	90.32	90.34	March 90.51	90.52	90.36	90.36
June 90.05	90.27	90.13	90.15	June 90.56	90.62	90.49	90.49
Sept. 89.85	89.85	89.85	89.82	Sept. 90.47	90.52	90.35	90.22
March 89.85	89.85	89.85	89.82	Sept. 90.43	90.52	90.35	90.22
Volume 1.233 (1,644)				Sept. 90.43	90.52	90.35	90.22
Previous day's open int 5,531 (5,563)				Sept. 90.43	90.52	90.35	90.22
20-YEAR 12% NOTIONAL GILT £50,000 32nds of £100*							
Close	High	Low	Prev	Close	High	Low	Prev
March 109.28	109.28	109.01	109.00	March 109.53	109.53	109.35	109.35
June 109.11	109.11	108.17	108.15	June 109.43	109.52	109.34	109.34
Sept. 108.30	108.30	108.43	108.43	Sept. 108.43	108.52	108.34	108.34
March 108.34	108.34	108.34	108.34	Sept. 108.43	108.52	108.34	108.34
Volume 1.034 (3,750)				Sept. 108.43	108.52	108.34	108.34
Previous day's open int 2,045 (3,120)				Sept. 108.43	108.52	108.34	108.34
Treasury 2003 (clean cash price of 124%). Treasury 2003 has equivalent price of new futures contract) 42 to 42 (2nd)							
Close	High	Low	Prev	Close	High	Low	Prev
March 89.43	89.51	89.36	89.36	March 89.51	89.52	89.36	89.36
June 89.63	89.72	89.56	89.57	June 89.63	89.72	89.56	89.57
Sept. 89.47	89.59	89.45	89.45	Sept. 89.47	89.59	89.45	89.45
Oct. 89.56	89.65	89.56	89.56	Oct. 89.56	89.65	89.56	89.56
Volume 0.023 (1,200)				Oct. 89.56	89.65	89.56	89.56
Previous day's open int 9,021 (8,813)				Oct. 89.56	89.65	89.56	89.56
THREE-MONTH STERLING DEPOSIT £25,000 per £100*							
Close	High	Low	Prev	Close	High	Low	Prev
March 90.47	90.57	90.32	90.34	March 90.51	90.52	90.36	90.36
June 90.05	90.27	90.13	90.15	June 90.56	90.62	90.49	90.49
Sept. 89.85	89.85	89.85	89.82	Sept. 90.47	90.52	90.35	90.22
March 89.85	89.85	89.85	89.82	Sept. 90.47	90.52	90.35	90.22
Volume 1.233 (1,644)				Sept. 90.47	90.52	90.35	90.22
Previous day's open int 5,531 (5,563)				Sept. 90.47	90.52	90.35	90.22
U.S. TREASURY BILLS (IMM) \$1m per £100*							
Close	High	Low	Prev	Close	High	Low	Prev
March 90.47	90.57	90.32	90.34	March 90.51	90.52	90.36	90.36
June 90.05	90.27	90.13	90.15	June 90.56	90.62	90.49	90.49
Sept. 89.85	89.85	89.85	89.82	Sept. 90.47	90.52	90.35	90.22
March 89.85	89.85	89.85	89.82	Sept. 90.47	90.52	90.35	90.22
Volume 1.233 (1,644)				Sept. 90.47	90.52	90.35	90.22
Previous day's open int 5,531 (5,563)				Sept. 90.47	90.52	90.35	90.22
CETD DEPOSIT (IMM) £1m per £100*							
Close	High	Low	Prev	Close	High	Low	Prev
March 90.47	90.57	90.32	90.34	March 90.51	90.52	90.36	90.36
June 90.05	90.27	90.13	90.15	June 90.56	90.62	90.49	90.49
Sept. 89.85	89.85	89.85	89.82	Sept. 90.47	90.52	90.35	90.22
March 89.85	89.85	89.85	89.82	Sept. 90.47	90.52	90.35	90.22
Volume 1.233 (1,644)				Sept. 90.47	90.52	90.35	90.22
Previous day's open int 5,531 (5,563)				Sept. 90.47	90.52	90.35	90.22
CHARTERER JAPAN							
Close	High	Low	Prev	Close	High	Low	Prev
March 90.47	90.57	90.32	90.34	March 90.51	90.52	90.36	90.36
June 90.05	90.27	90.13	90.15	June 90.56	90.62	90.49	90.49
Sept. 89.85	89.85	89.85	89.82	Sept. 90.47	90.52	90.35	90.22
March 89.85	89.85	89.85	89.82	Sept. 90.47	90.52	90.35	90.22
Volume 1.233 (1,644)				Sept. 90.47	90.52	90.35	90.22
Previous day's open int 5,531 (5,563)				Sept. 90.47	90.52	90.35	90.22
CETD DEPOSIT (IMM) £1m per £100*							
Close	High	Low	Prev	Close	High	Low	Prev
March 90.47	90.57	90.32	90.34	March 90.51	90.52	90.36	90.36
June 90.05	90.27	90.13	90.15	June 90.56	90.62	90.49	90.49
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March 89.85	89.85	89.85	89.82	Sept. 90.47	90.52	90.35	90.22
Volume 1.233 (1,644)				Sept. 90.47	90.52	90.35	90.22
Previous day's open int 5,531 (5,563)				Sept. 90.47	90.52	90.35	90.22
CHARTERER JAPAN							
Close	High	Low	Prev	Close	High	Low	Prev
March 90.47	90.57	90.32	90.34	March 90.51	90.52	90.36	90.36
June 90.05	90.27	90.13	90.15	June 90.56	90.62	90.49	90.49
Sept. 89.85	89.85	89.85	89.82	Sept. 90.47	90.52		